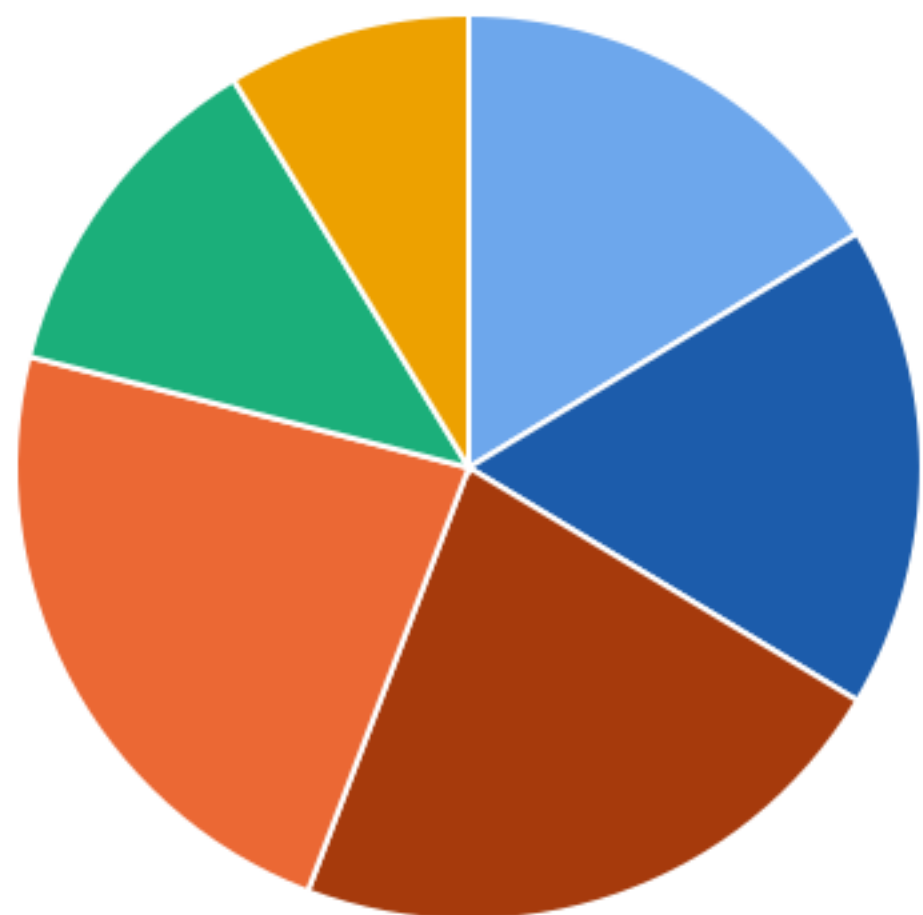


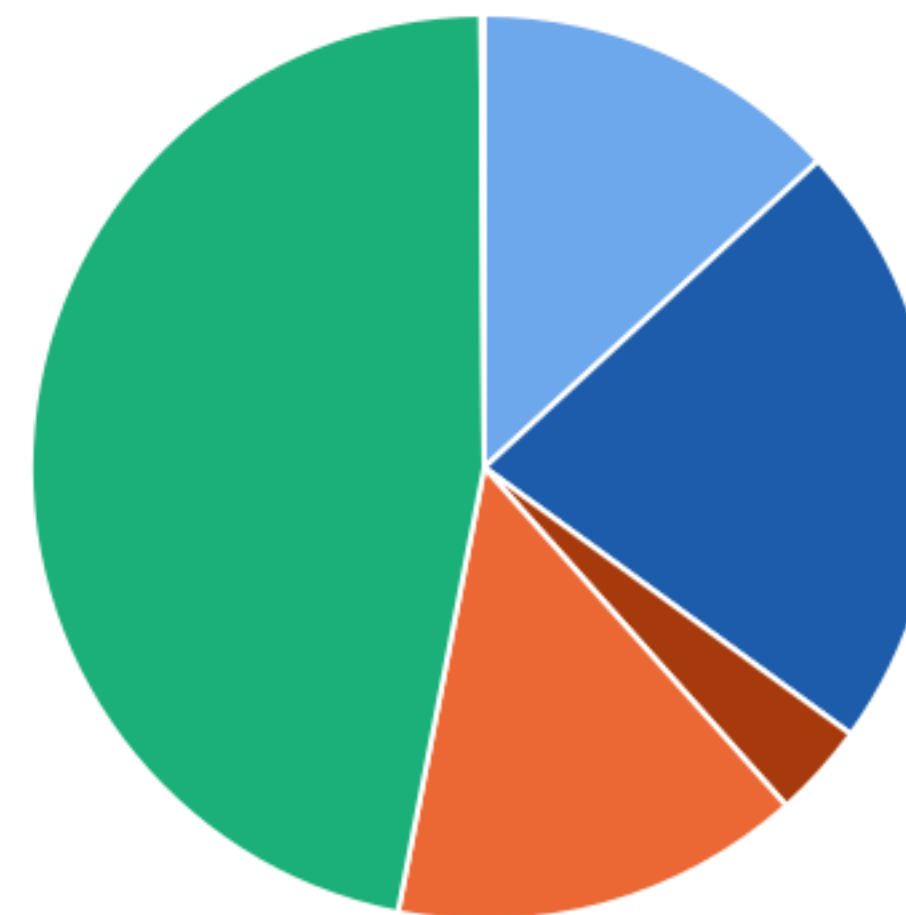
Elmhurst Hospital Center



Medicare Advantage (private)	16%	\$92M
Medicare (traditional FFS)	17%	\$97M
Medicaid (state FFS)	22%	\$125M
Medicaid managed care (private plans)	23%	\$130M
Private insurance (excl. Medicare Advantage)	12%	\$70M
Other	9%	\$49M

Total net patient revenue **\$563M**

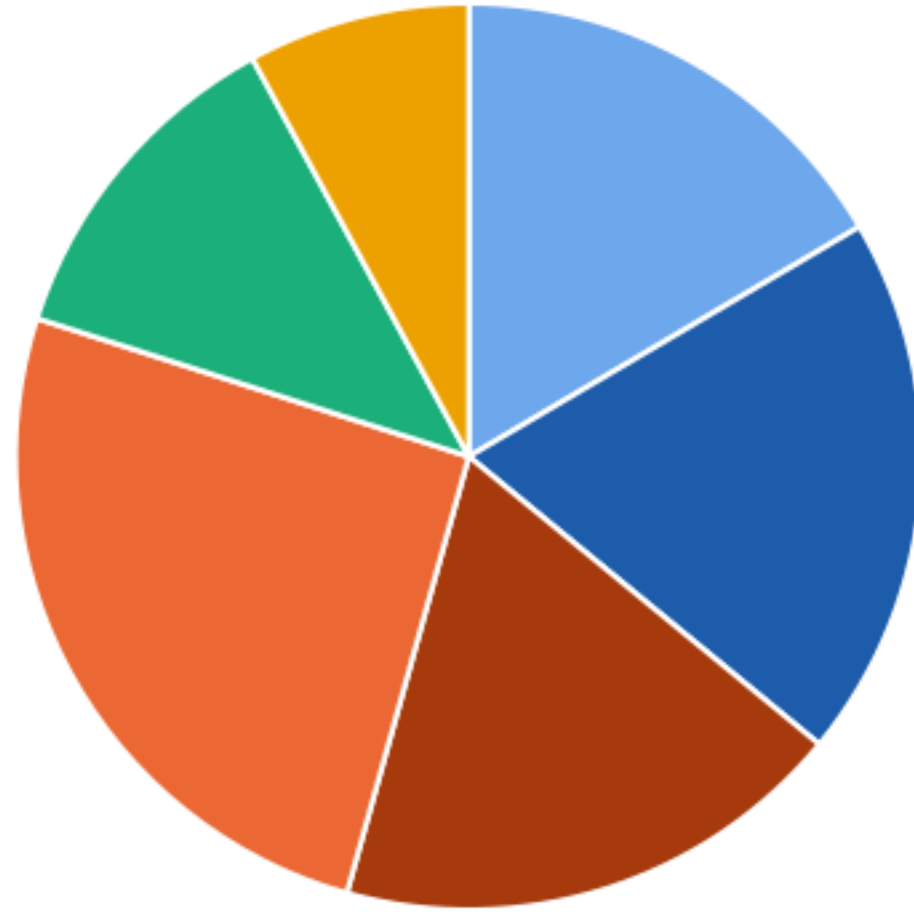
Mount Sinai Hospital



Medicare Advantage (private)	13%	\$395M
Medicare (traditional FFS)	22%	\$654M
Medicaid (state FFS)	3%	\$101M
Medicaid managed care (private plans)	15%	\$439M
Private insurance (excl. Medicare Advantage)	47%	\$1,403M
Other	0%	\$3M

Total net patient revenue **\$2,996M**

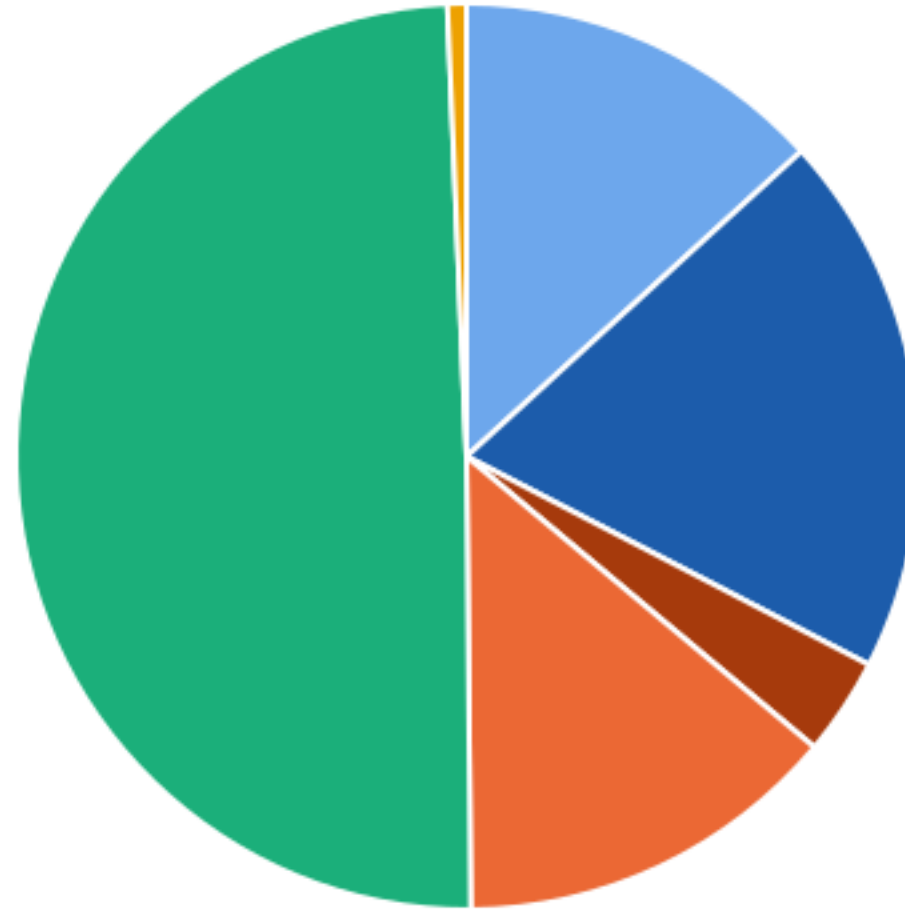
NYC H+H (12)



Medicare Advantage (private)	17%	\$825M
Medicare (traditional FFS)	19%	\$968M
Medicaid (state FFS)	18%	\$918M
Medicaid managed care (private plans)	26%	\$1,276M
Private insurance (excl. Medicare Advantage)	12%	\$606M
Other	8%	\$395M

Total net patient revenue \$4,988M

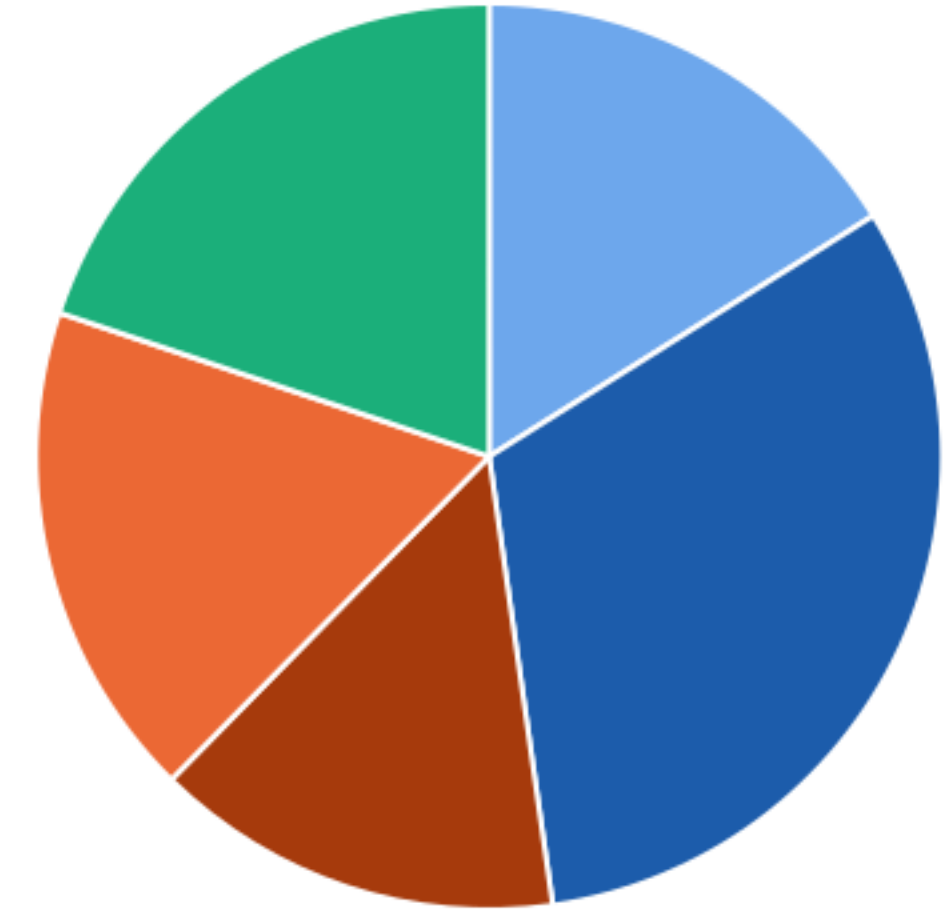
Other NYC hospitals (29)



Medicare Advantage (private)	13%	\$5,014M
Medicare (traditional FFS)	19%	\$7,335M
Medicaid (state FFS)	3%	\$1,317M
Medicaid managed care (private plans)	14%	\$5,219M
Private insurance (excl. Medicare Advantage)	49%	\$18,740M
Other	1%	\$255M

Total net patient revenue \$37,881M

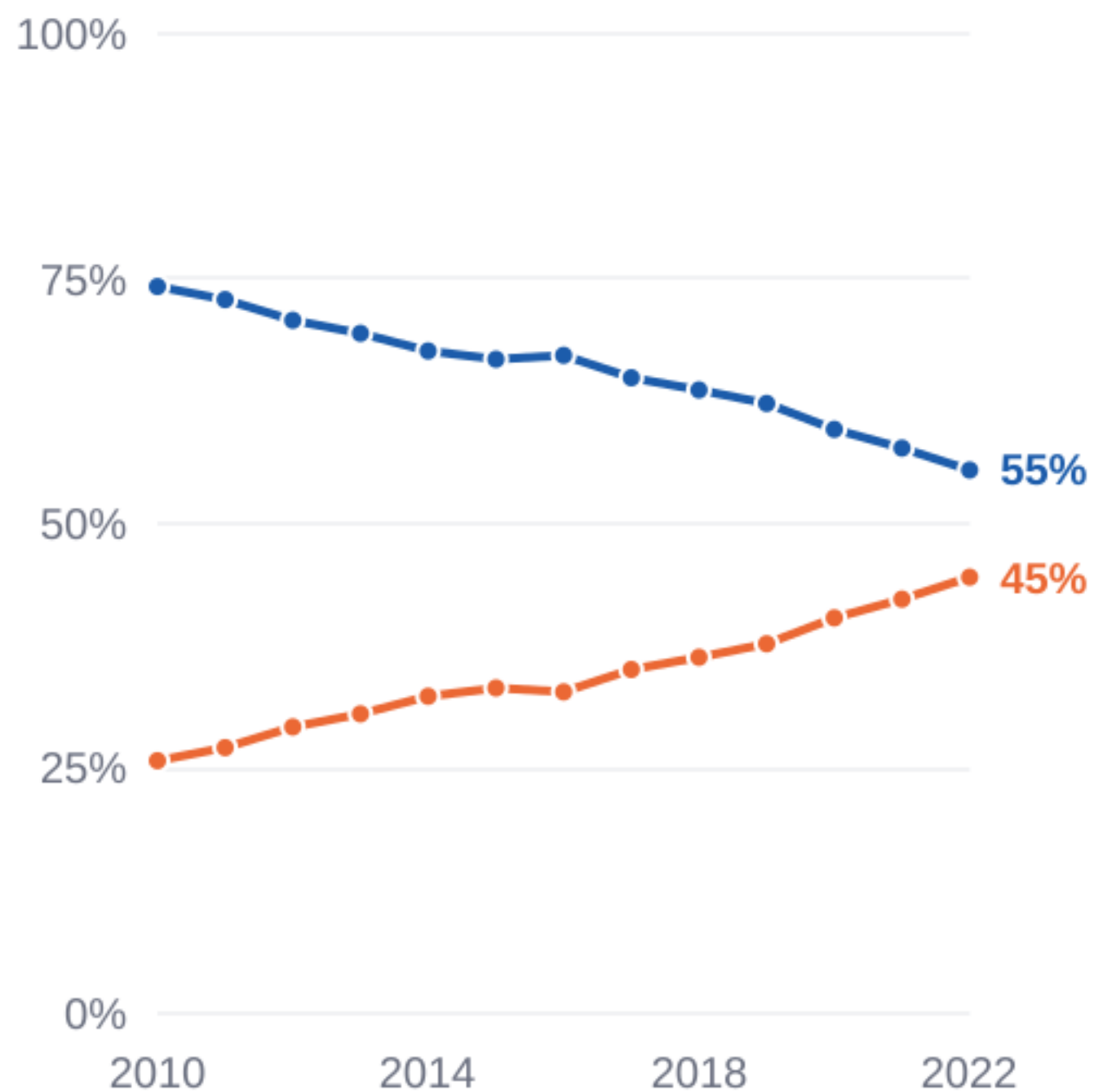
SUNY Downstate (1)



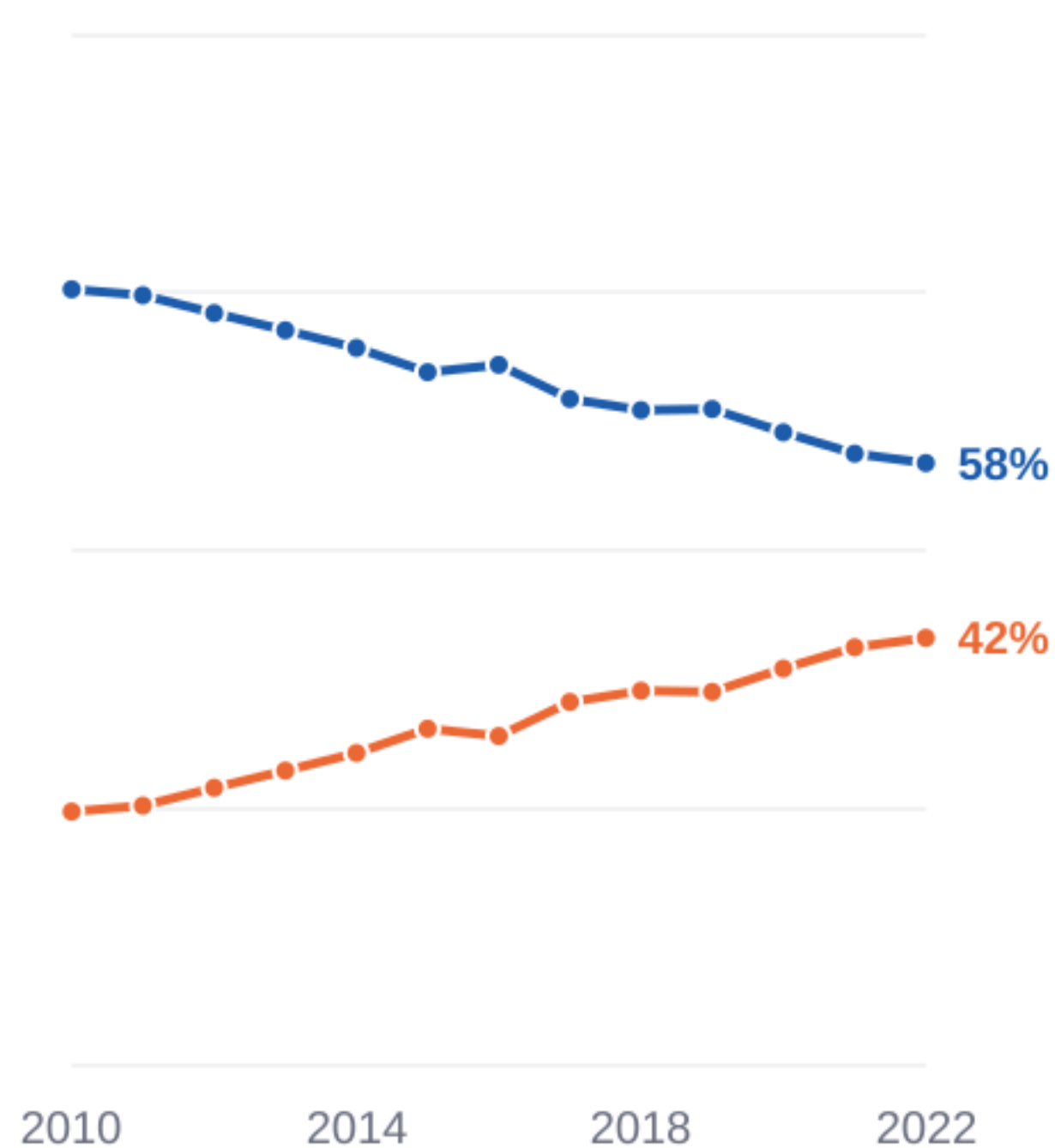
Medicare Advantage (private)	16%	\$43M
Medicare (traditional FFS)	32%	\$84M
Medicaid (state FFS)	15%	\$39M
Medicaid managed care (private plans)	18%	\$47M
Private insurance (excl. Medicare Advantage)	20%	\$53M
Other	0%	-\$6M

Total net patient revenue \$258M

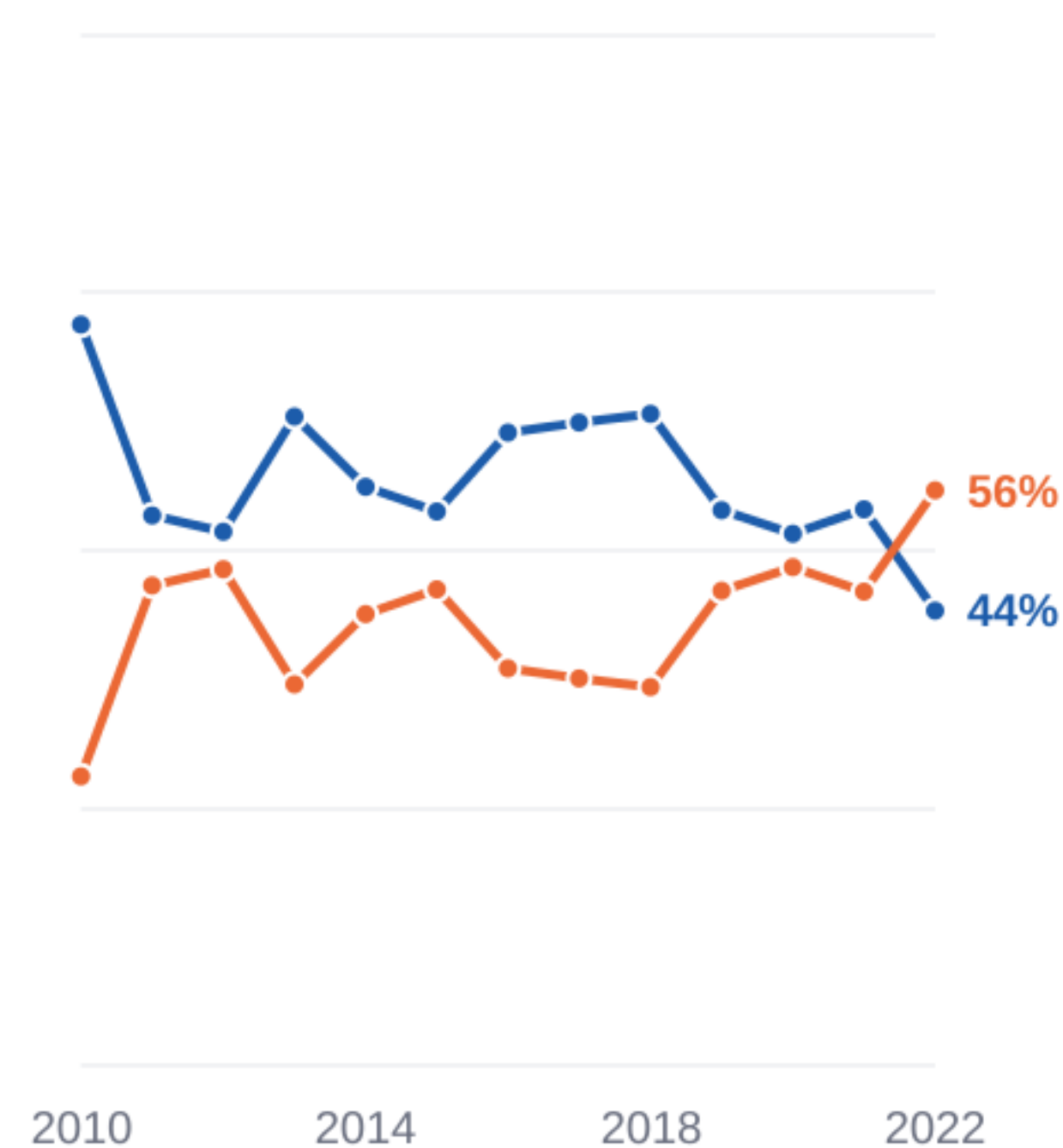
Statewide



Other NYC hospitals



NYC H+H

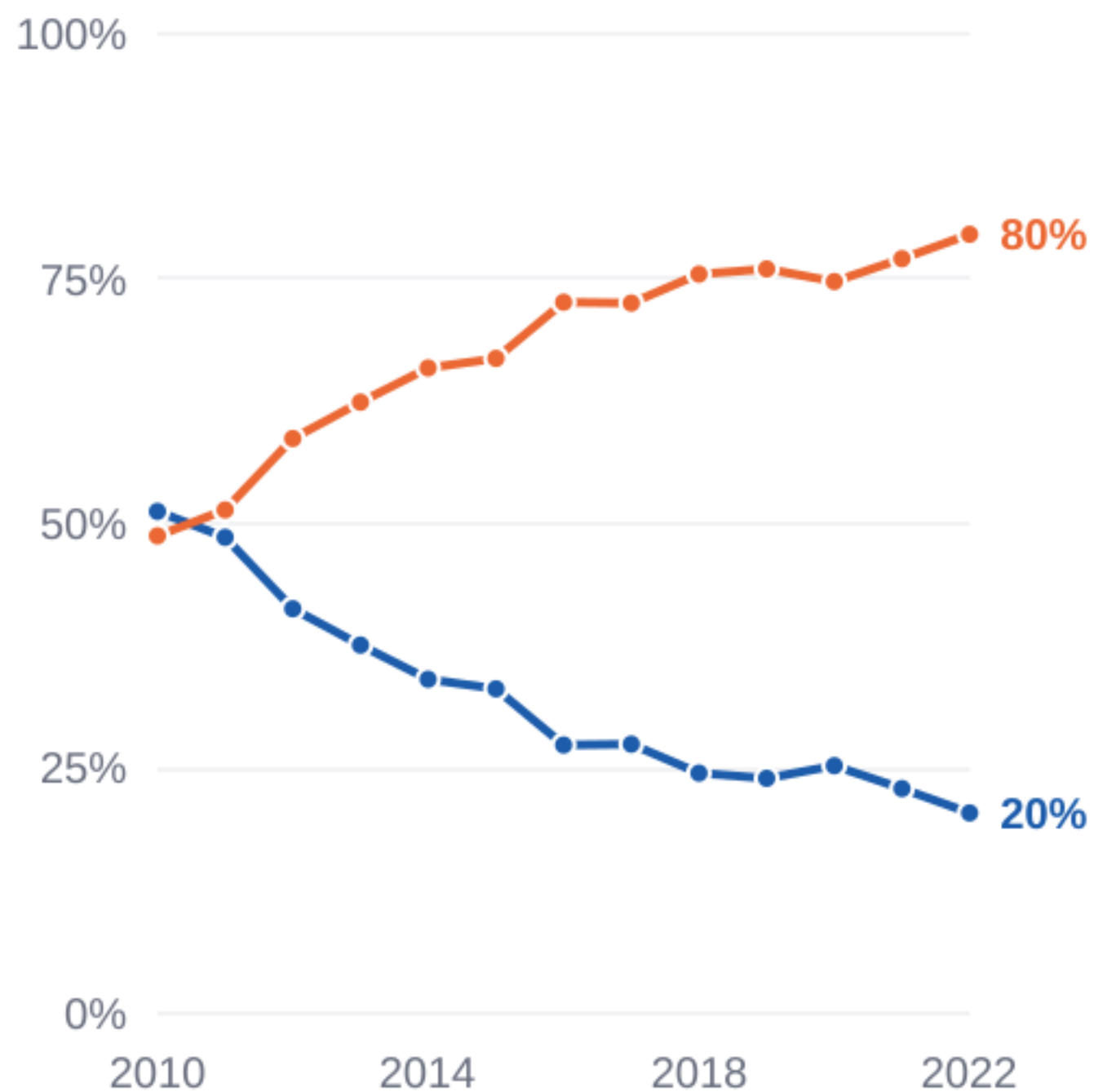


— Traditional Medicare (FFS)

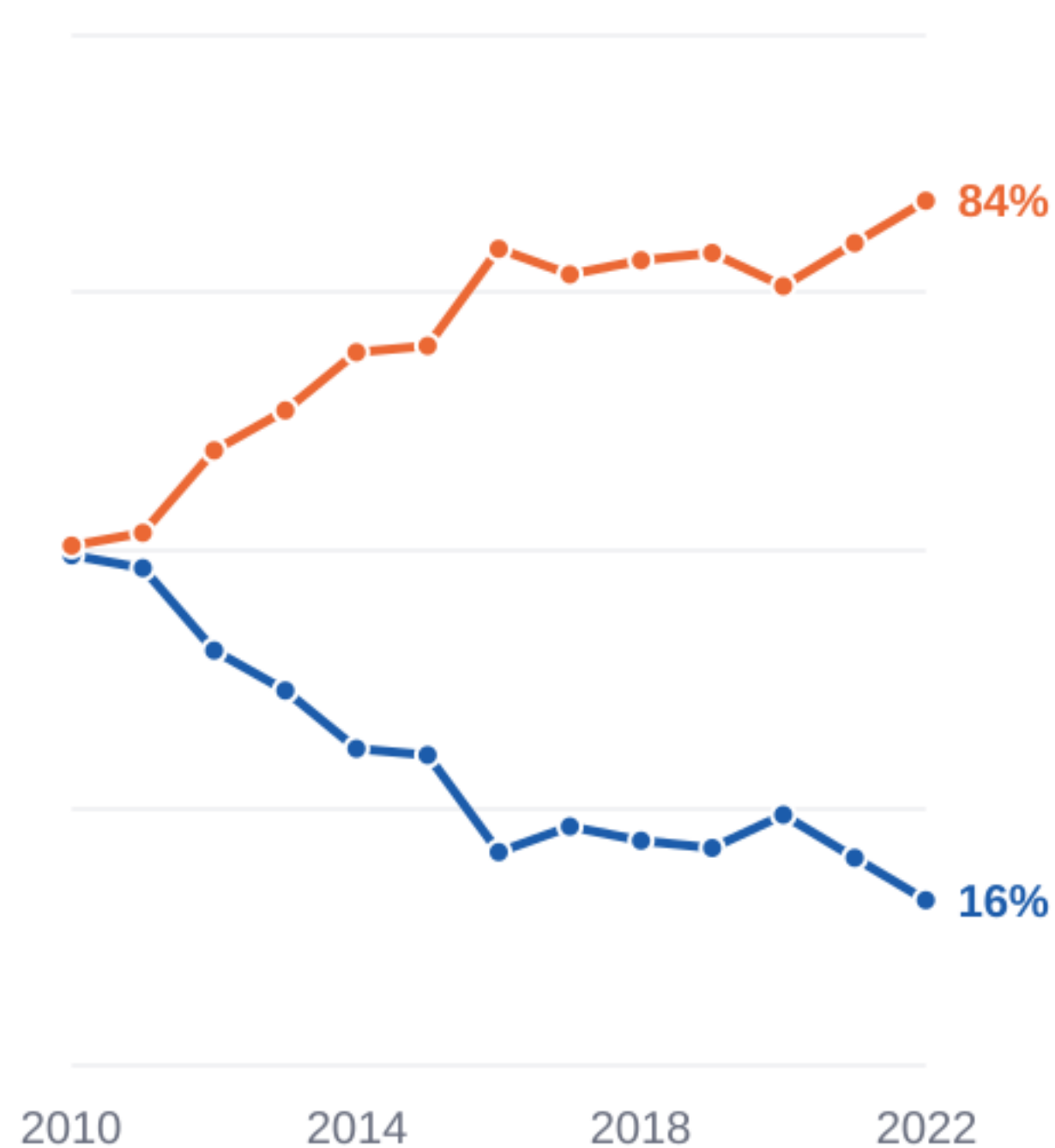
— Medicare Advantage (private)

Source: NYS Institutional Cost Report 2010-2022, audited. Shares of net revenue; the two lines sum to 100%.

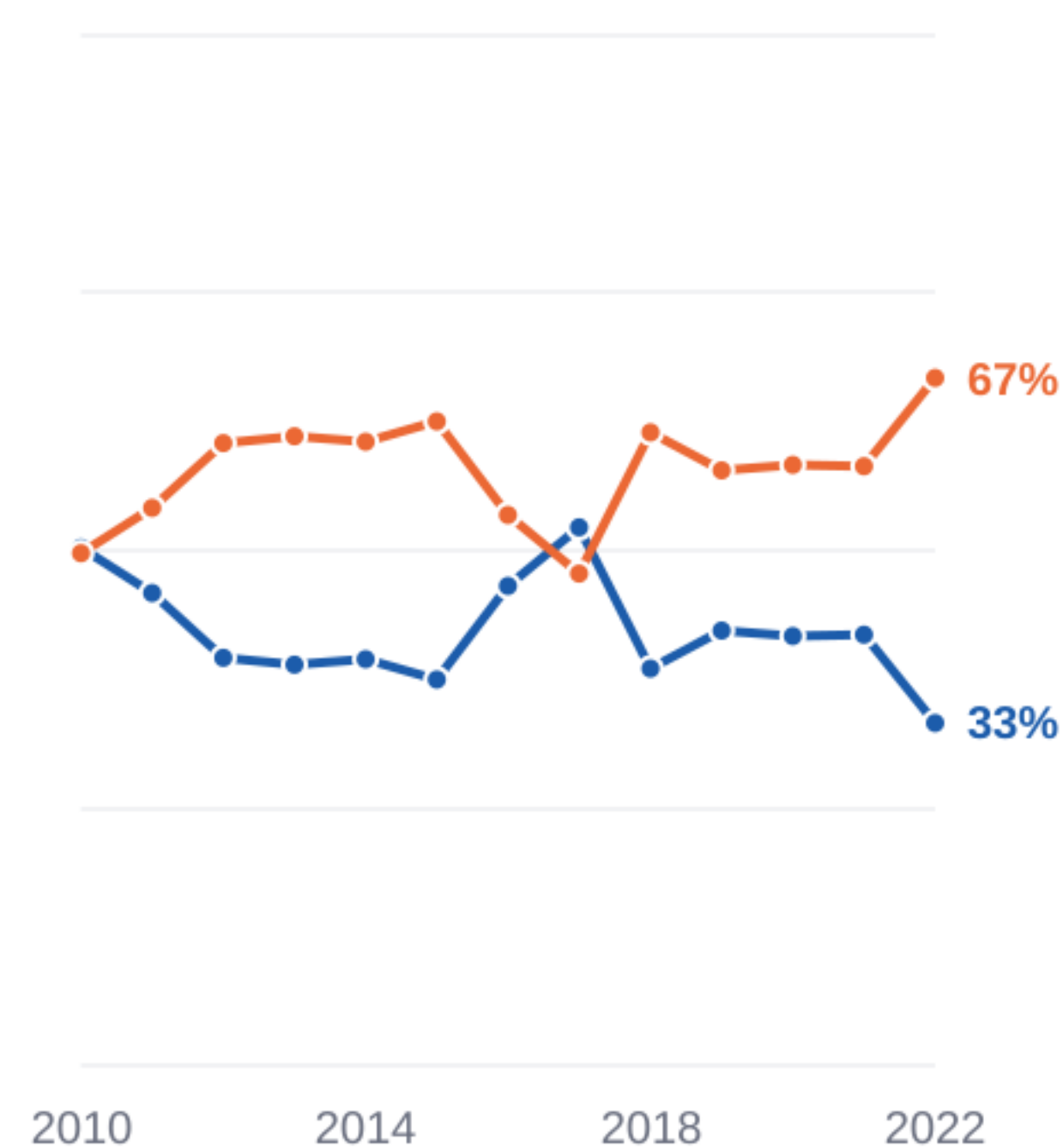
Statewide



Other NYC hospitals



NYC H+H

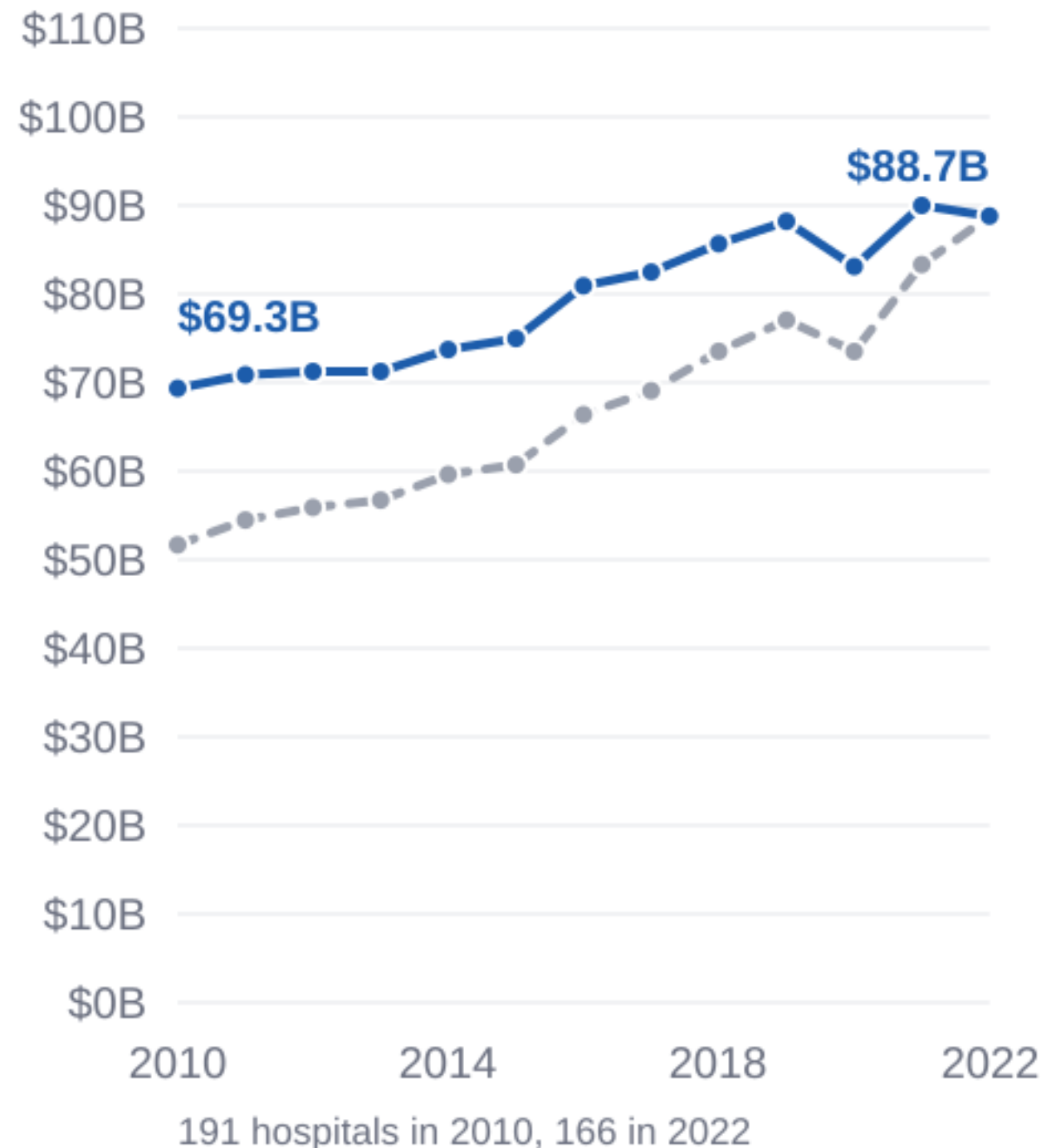


— Medicaid FFS (state)

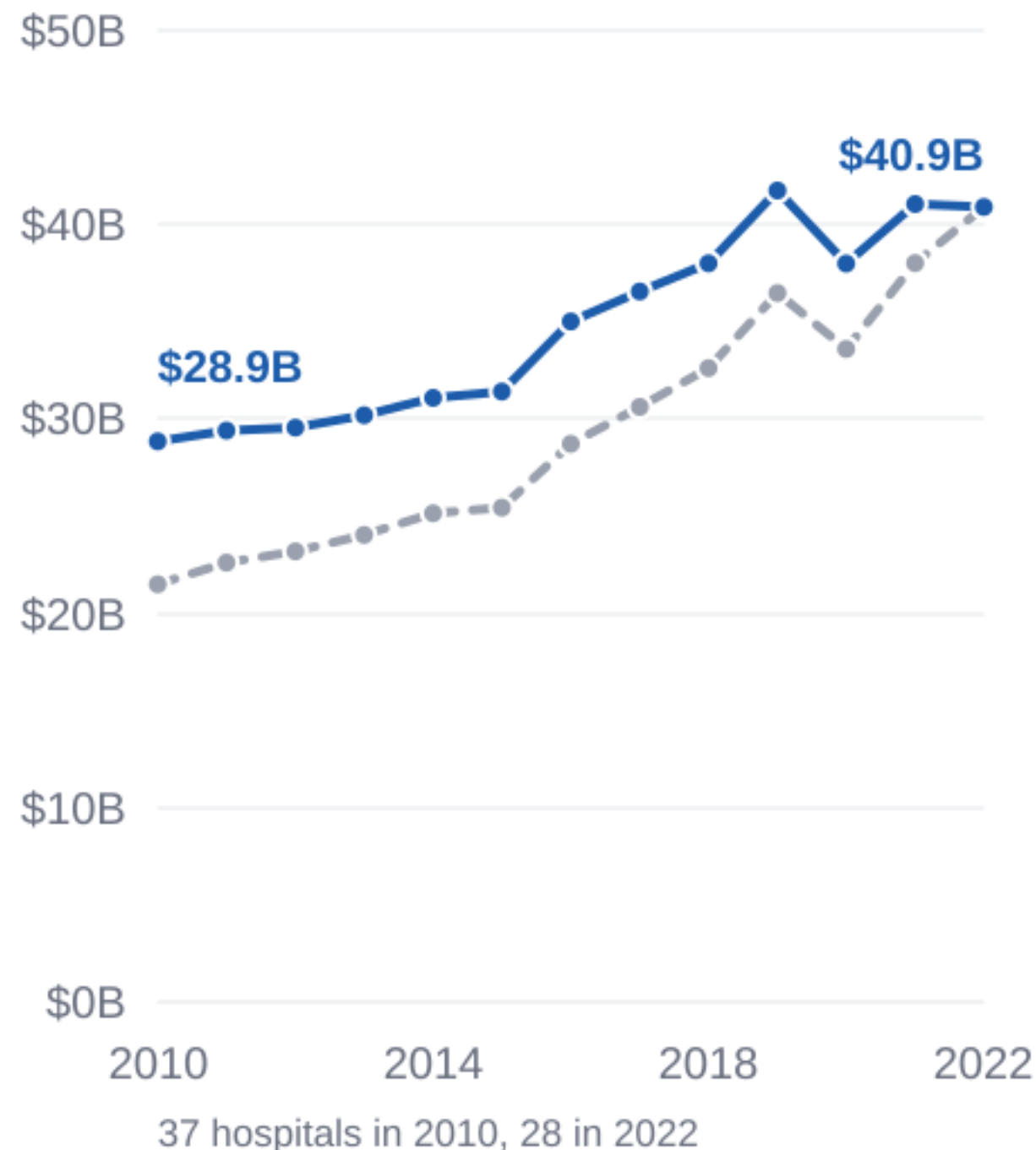
— Medicaid managed care (private MCOs)

Source: NYS Institutional Cost Report 2010-2022, audited. Shares of net revenue; the two lines sum to 100%.

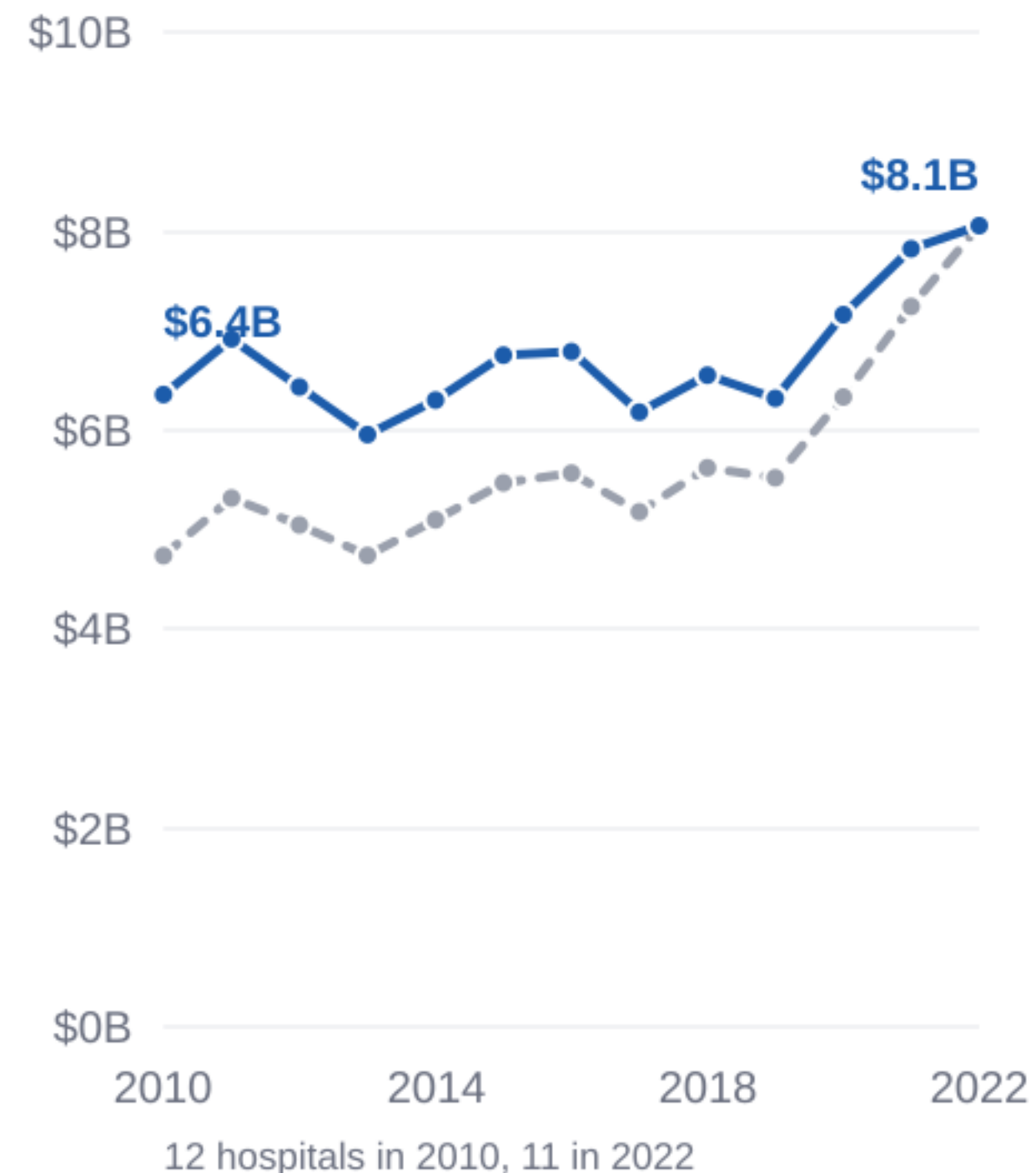
Statewide



Other NYC hospitals



NYC H+H

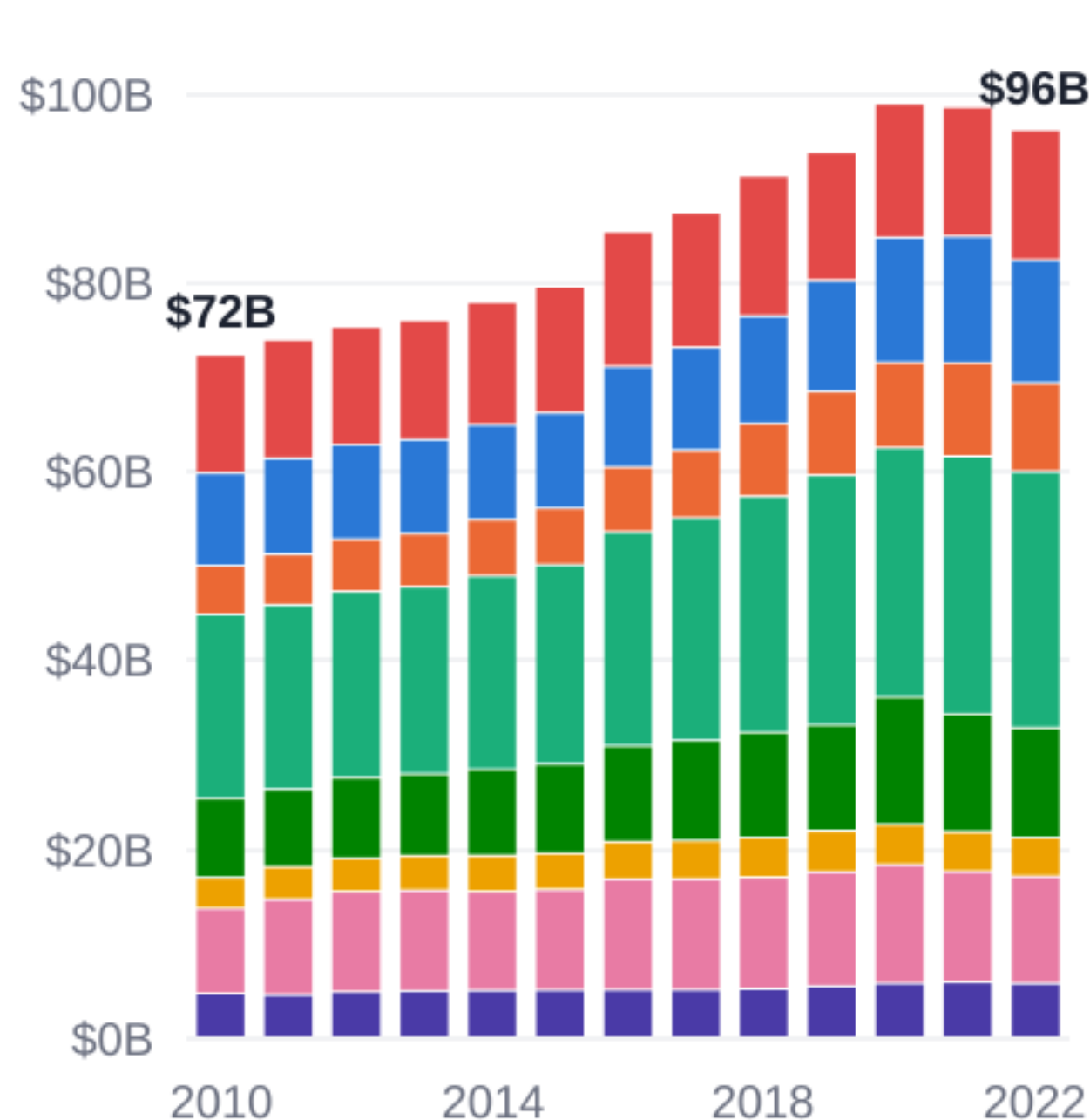


--- Nominal dollars

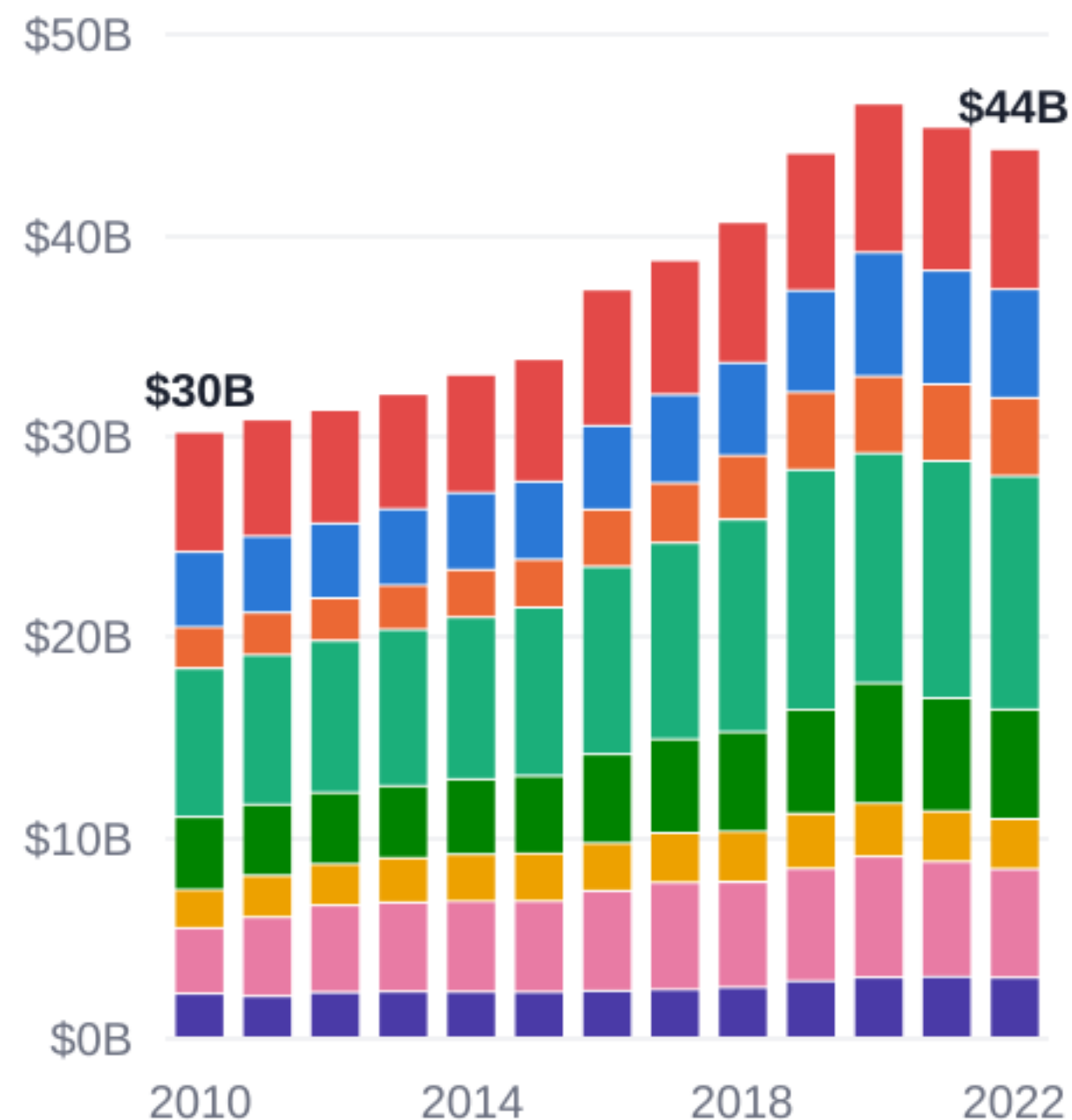
— 2022 dollars (CPI-U)

Source: NYS Institutional Cost Report 2010-2022, audited, net patient service revenue. BLS CPI-U annual averages.

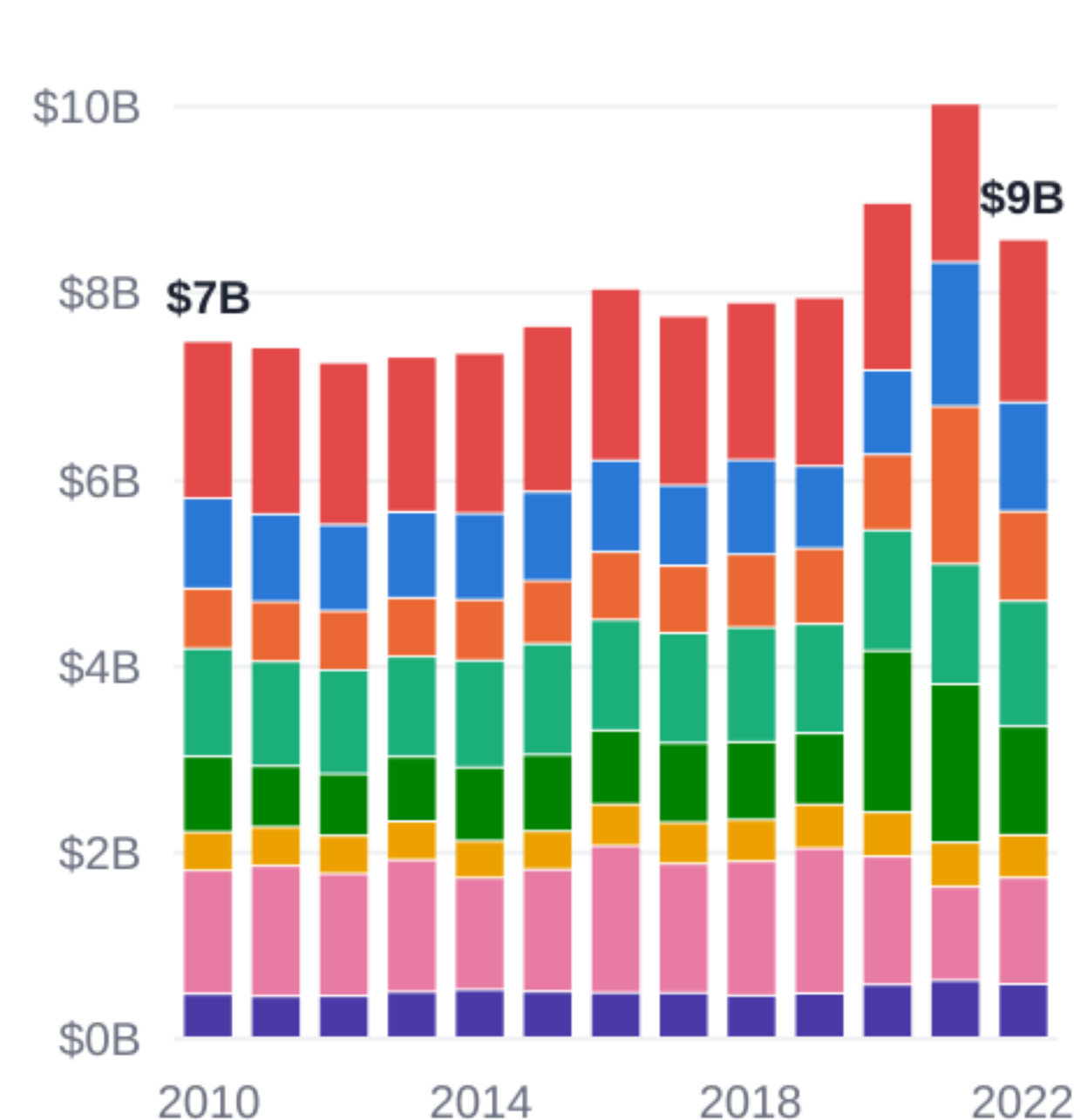
Statewide



Other NYC hospitals

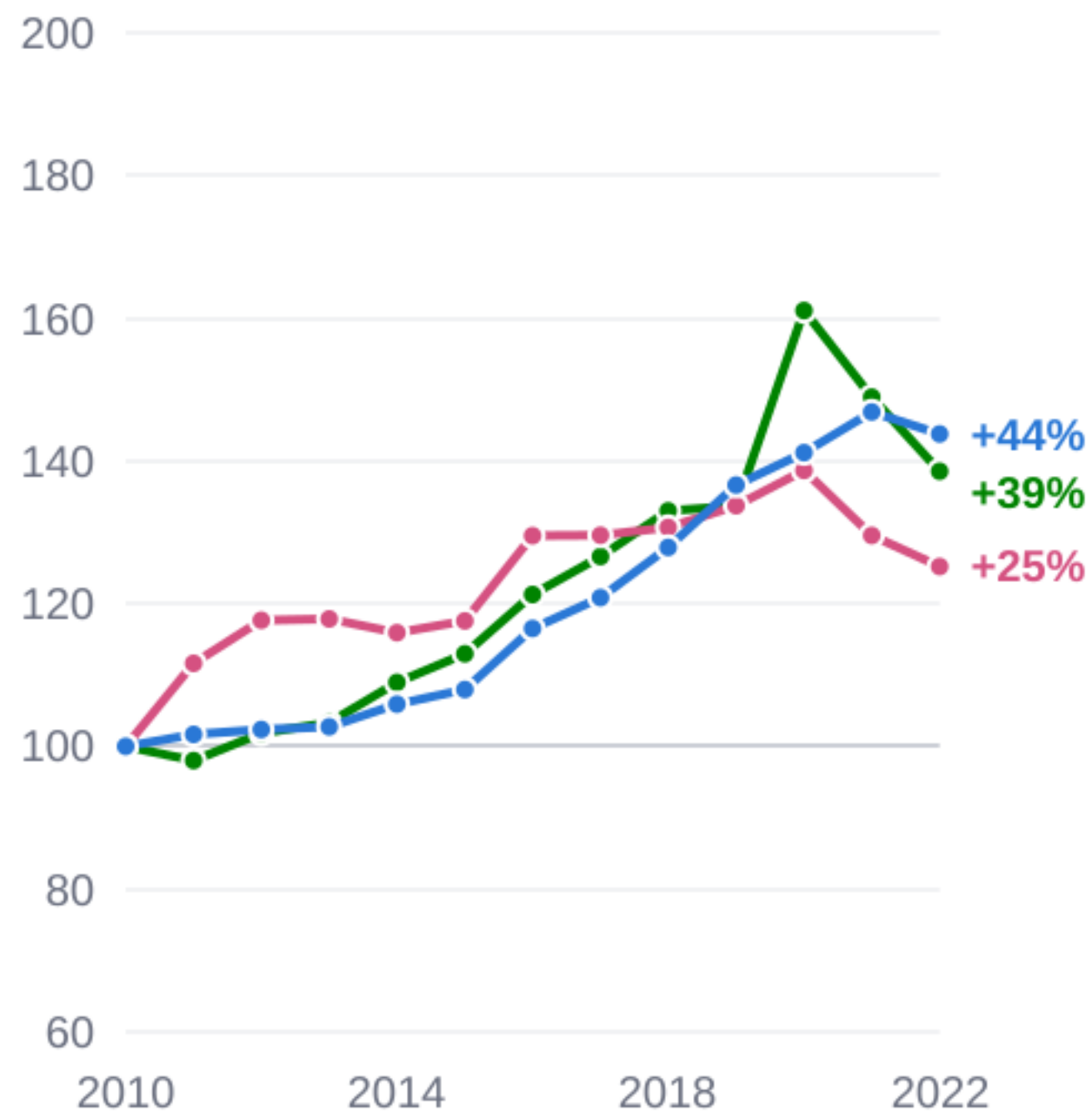


NYC H+H

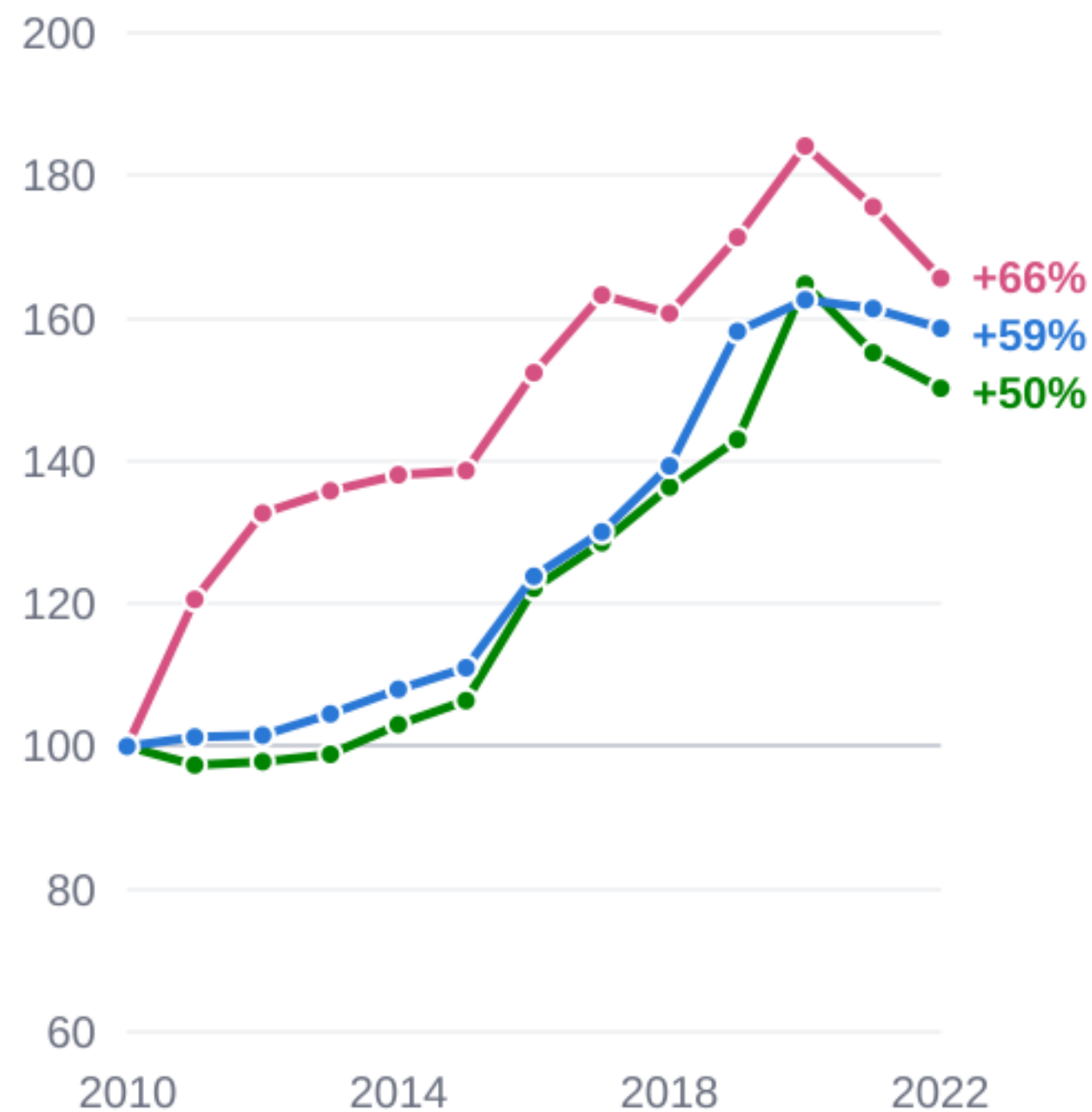


Source: NYS Institutional Cost Report 2010-2022, audited, Exhibit 11 net expenses by cost center. 2022 dollars, BLS CPI-U annual averages.

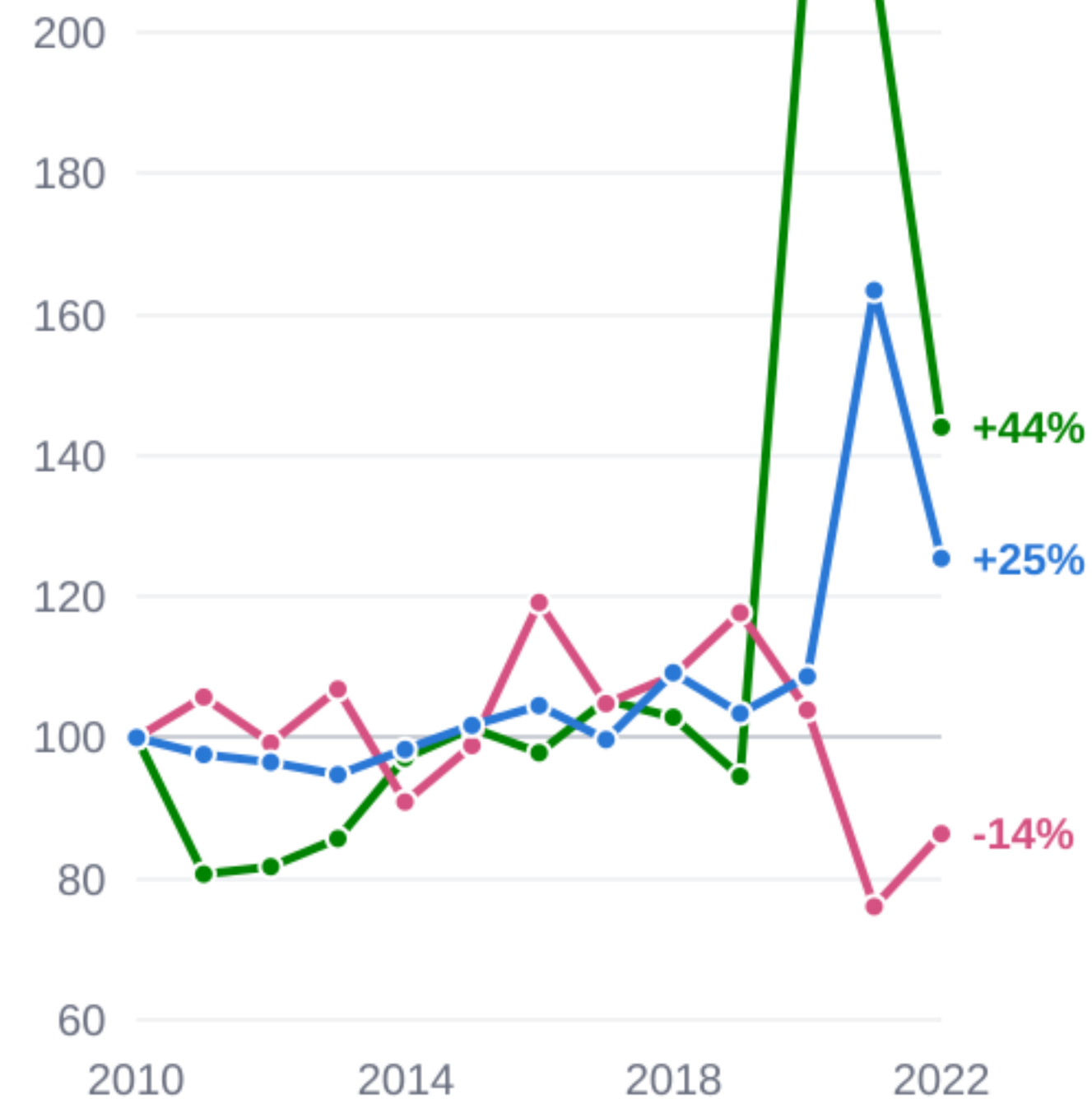
Statewide



Other NYC hospitals



NYC H+H

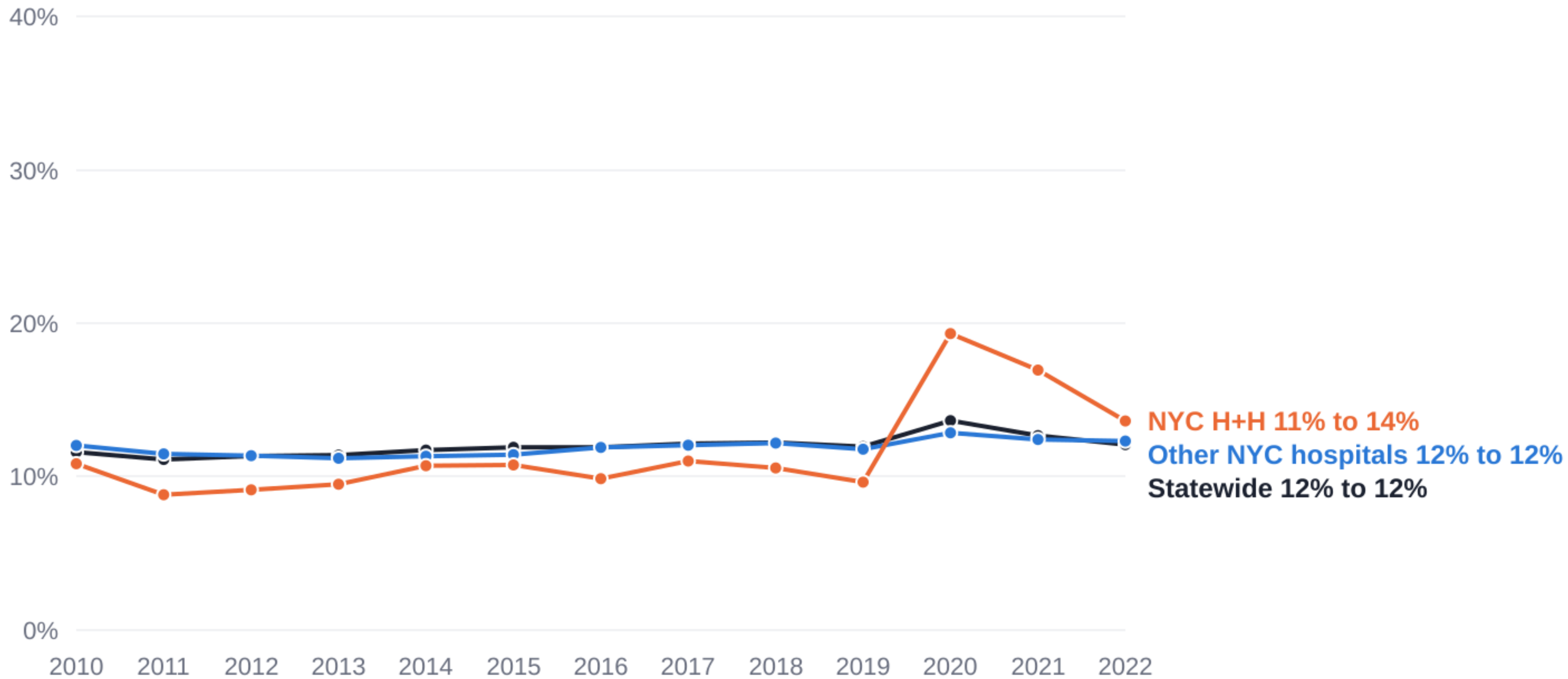


— Administration & general

— Employee benefits

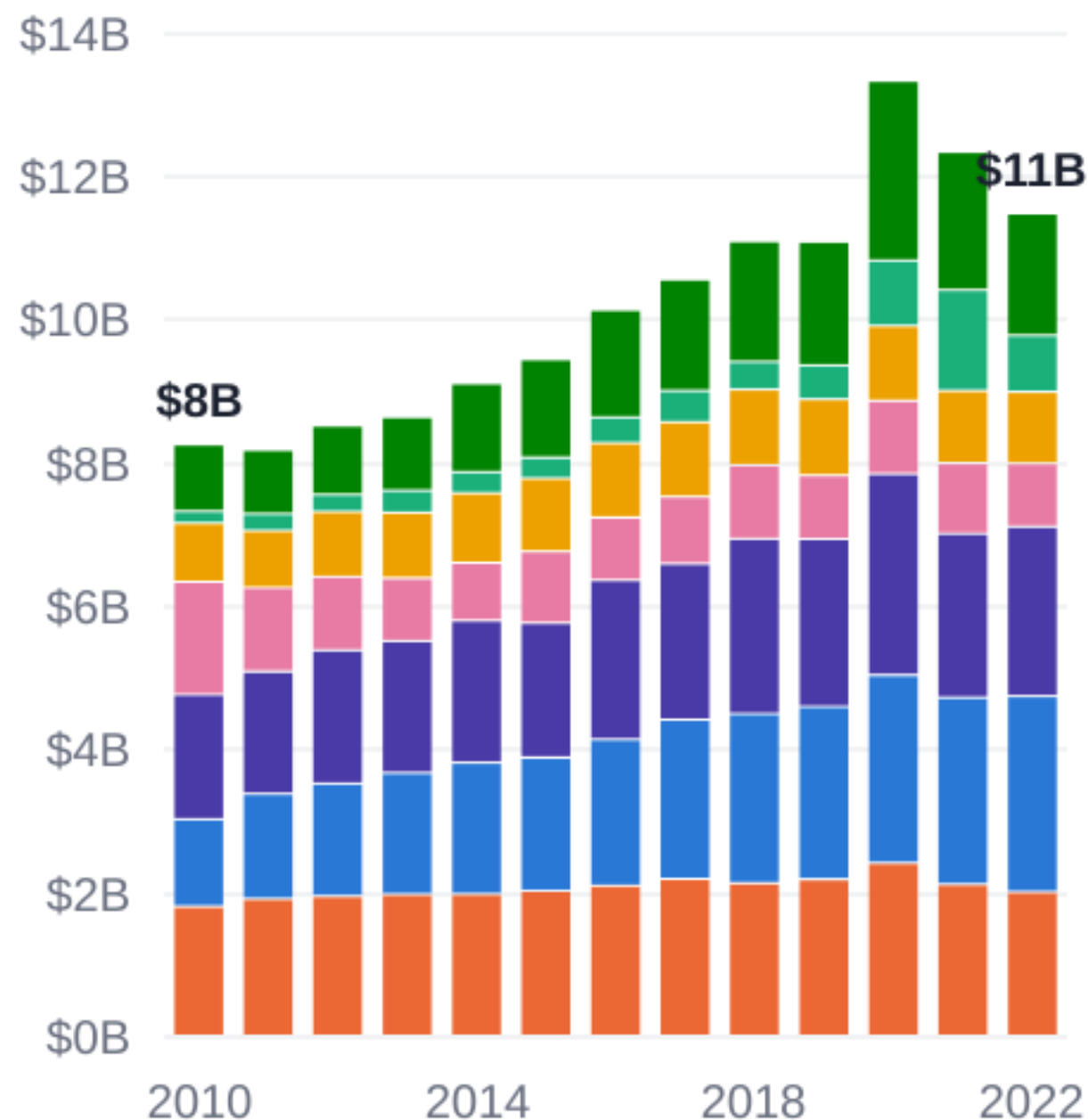
— Direct medical care

Source: NYS Institutional Cost Report 2010-2022, audited, Exhibit 11 net expenses. 2022 dollars (CPI-U), indexed 2010 = 100.

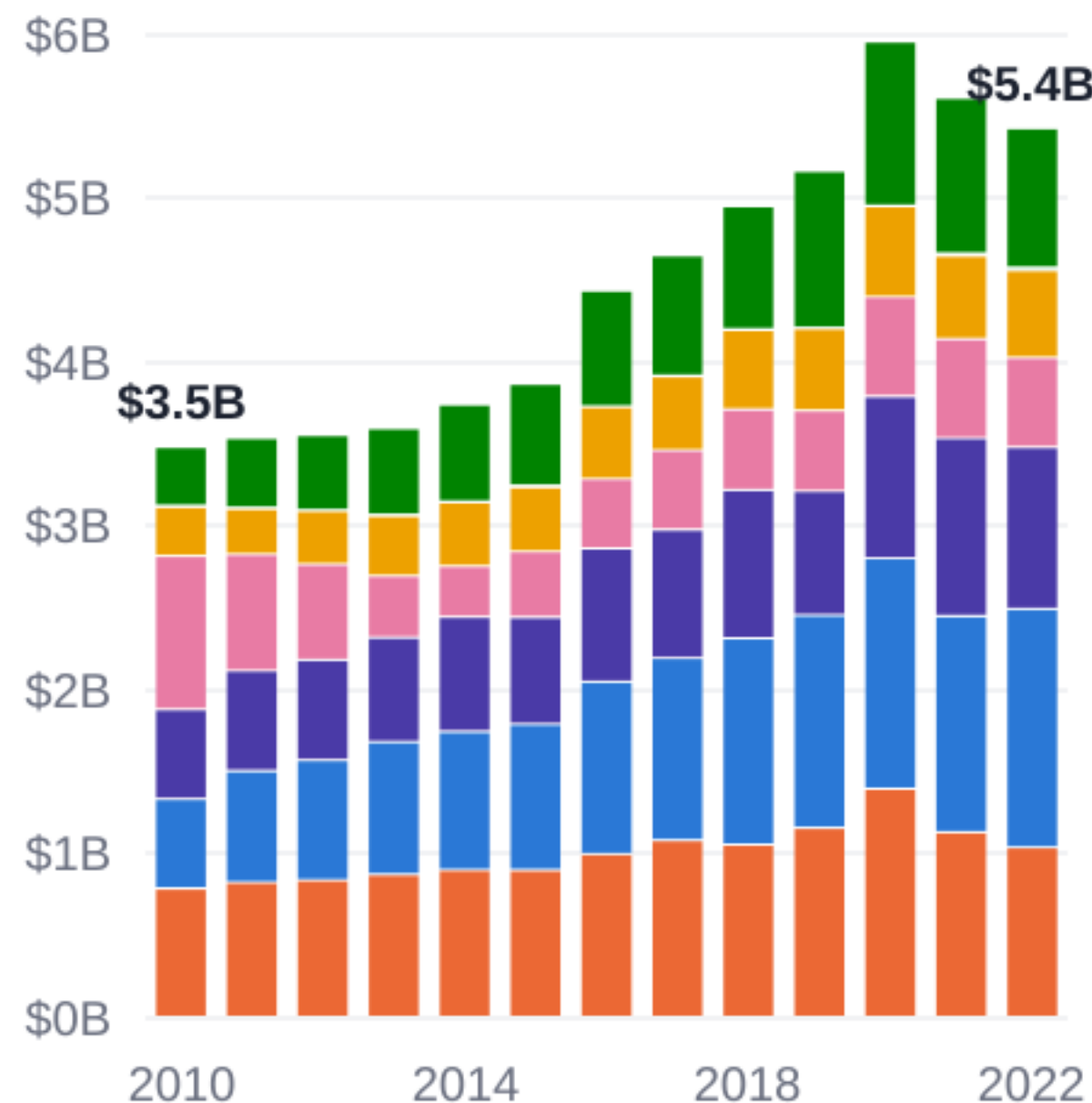


Source: NYS Institutional Cost Report 2010-2022, audited, Exhibit 11 net expenses. Administration & general cost centers (022-026, 095) as a share of all expenses.

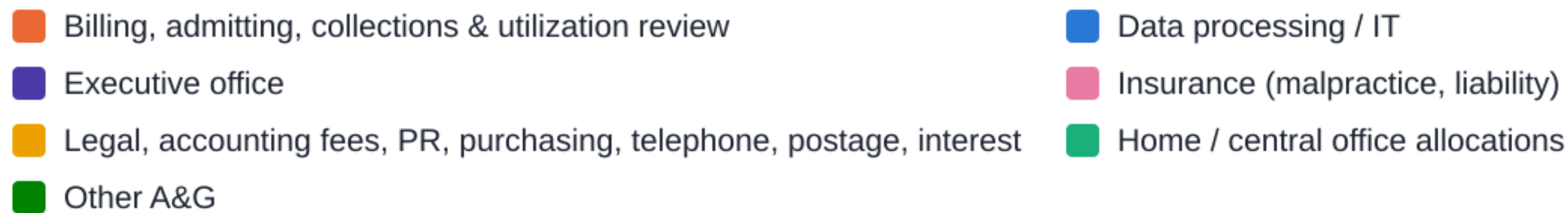
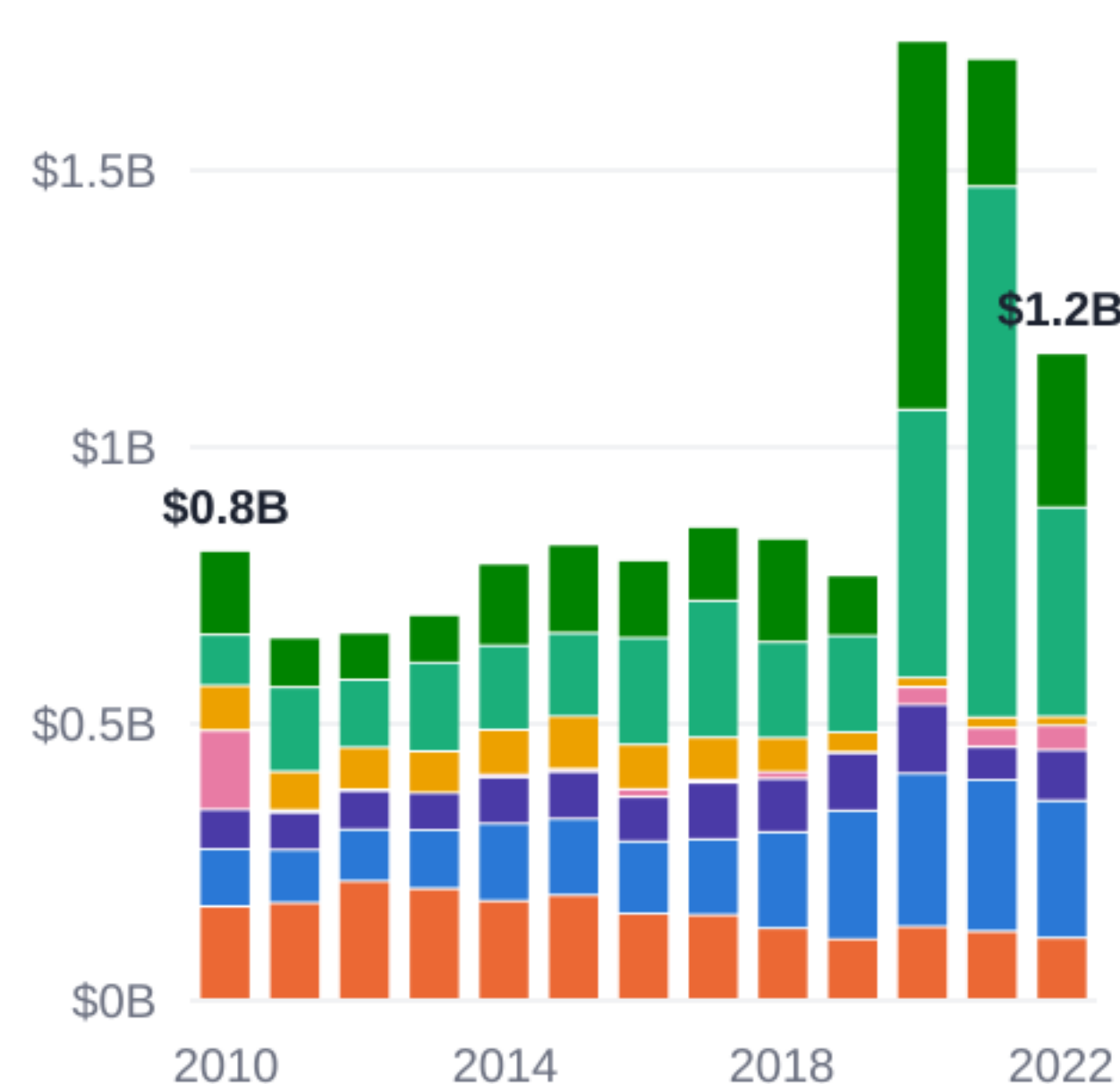
Statewide



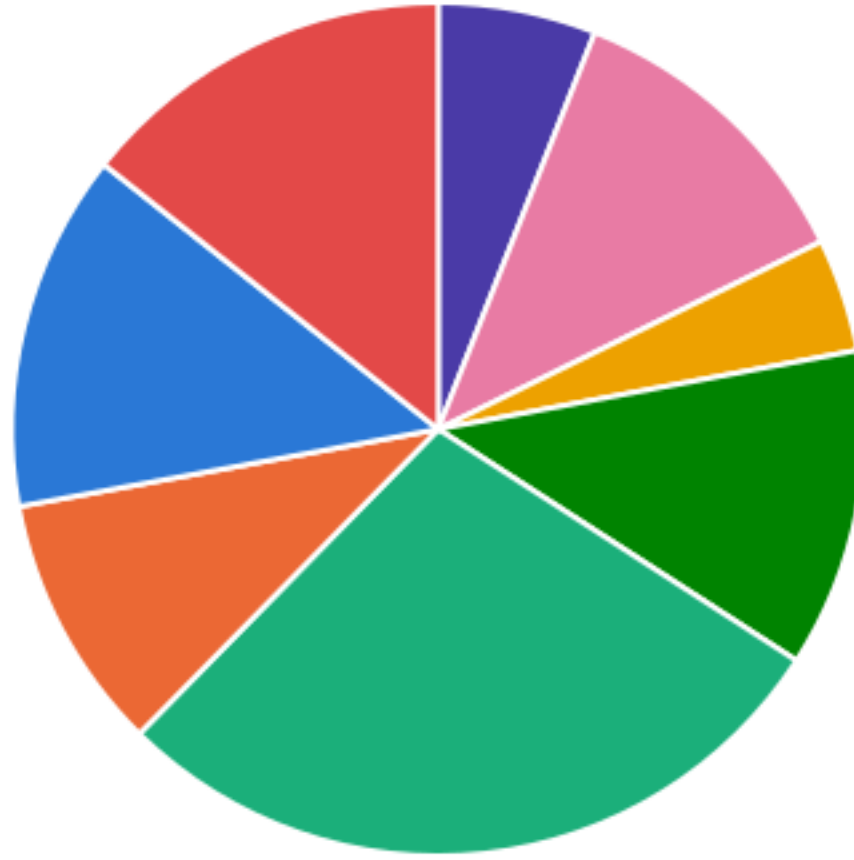
Other NYC hospitals



NYC H+H



Statewide

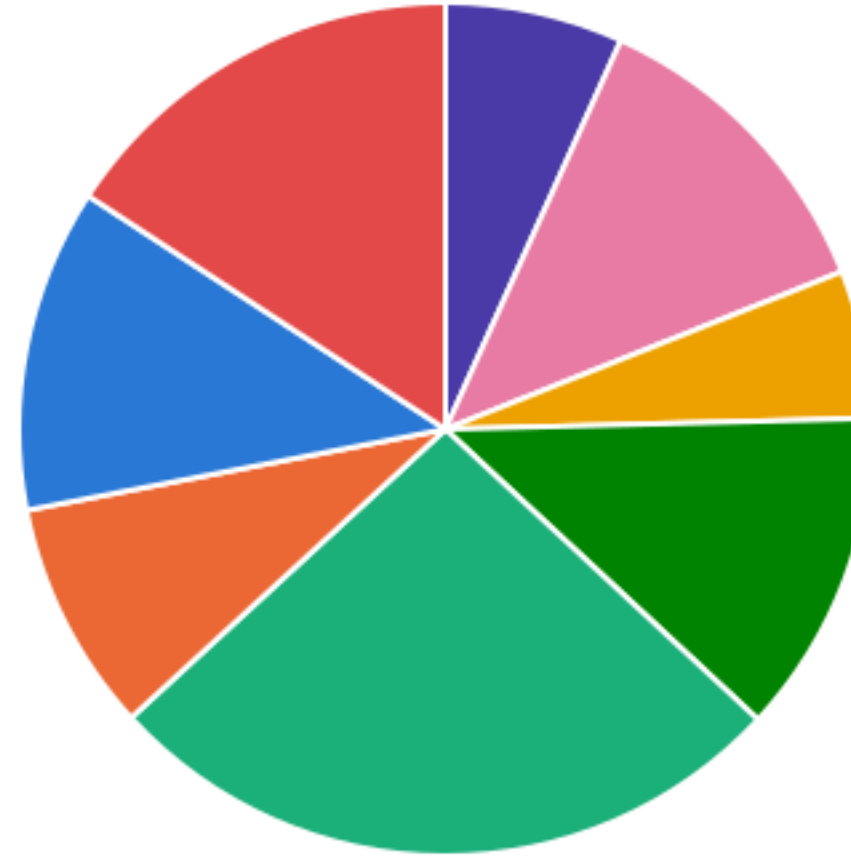


Capital & interest	6%	\$5.7B
Employee benefits	12%	\$11.3B
Medical education	4%	\$4.1B
Administration & general	12%	\$11.6B
Ancillary services	28%	\$27.1B
Outpatient, ER & clinics	10%	\$9.4B
Inpatient routine	14%	\$13.0B
Support services & other	14%	\$13.8B

Total expenses

\$96.0B

Other NYC hospitals

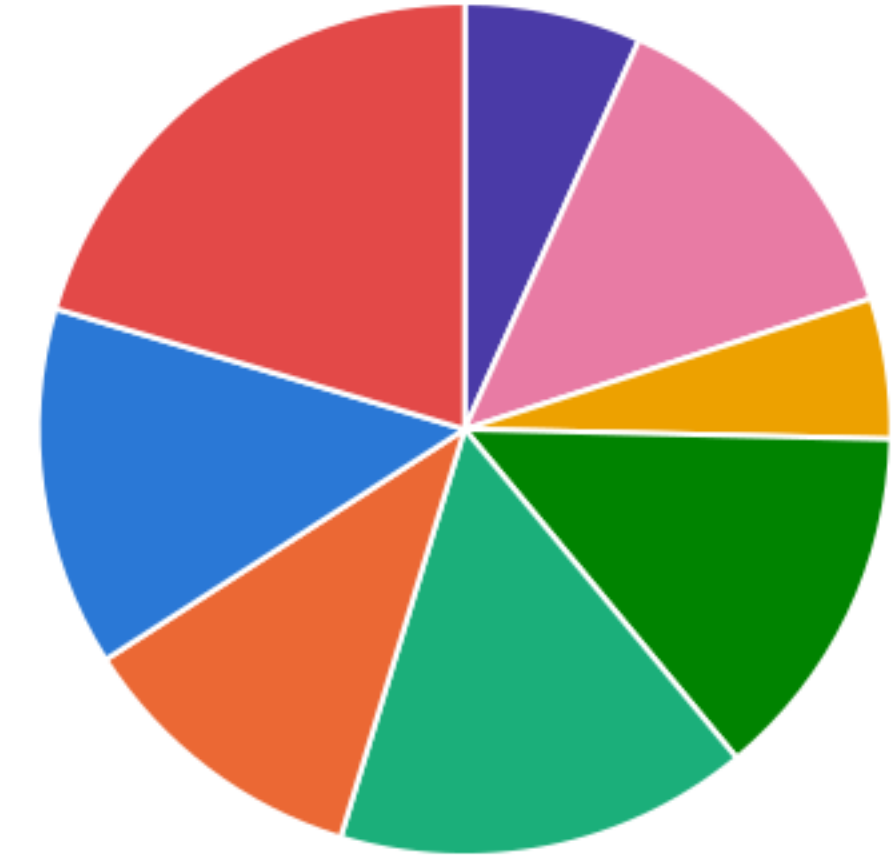


Capital & interest	7%	\$3.0B
Employee benefits	12%	\$5.4B
Medical education	6%	\$2.5B
Administration & general	12%	\$5.5B
Ancillary services	26%	\$11.6B
Outpatient, ER & clinics	9%	\$3.9B
Inpatient routine	12%	\$5.4B
Support services & other	16%	\$7.0B

Total expenses

\$44.3B

NYC H+H



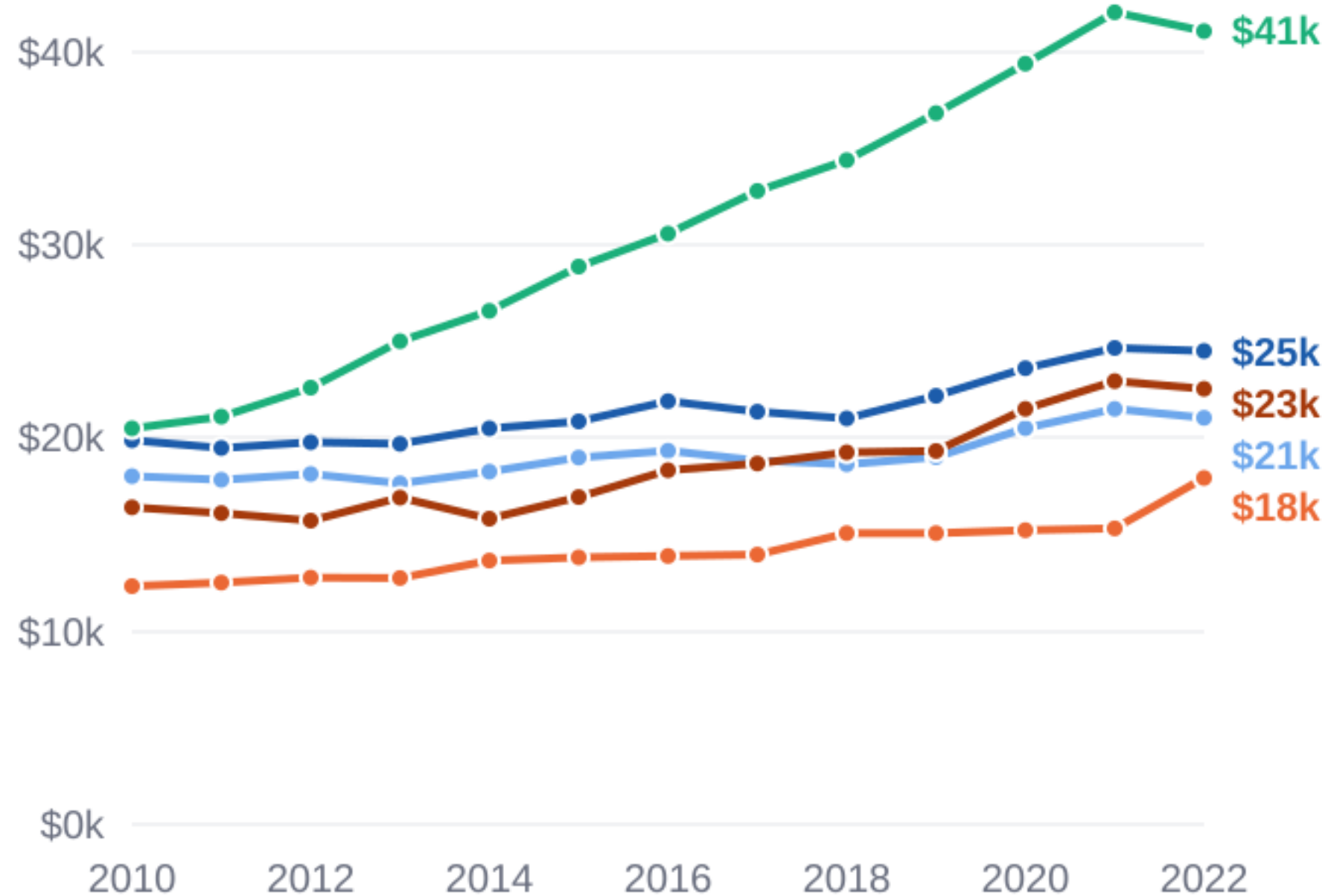
Capital & interest	7%	\$0.6B
Employee benefits	13%	\$1.1B
Medical education	5%	\$0.5B
Administration & general	14%	\$1.2B
Ancillary services	16%	\$1.3B
Outpatient, ER & clinics	11%	\$1.0B
Inpatient routine	14%	\$1.2B
Support services & other	20%	\$1.8B

Total expenses

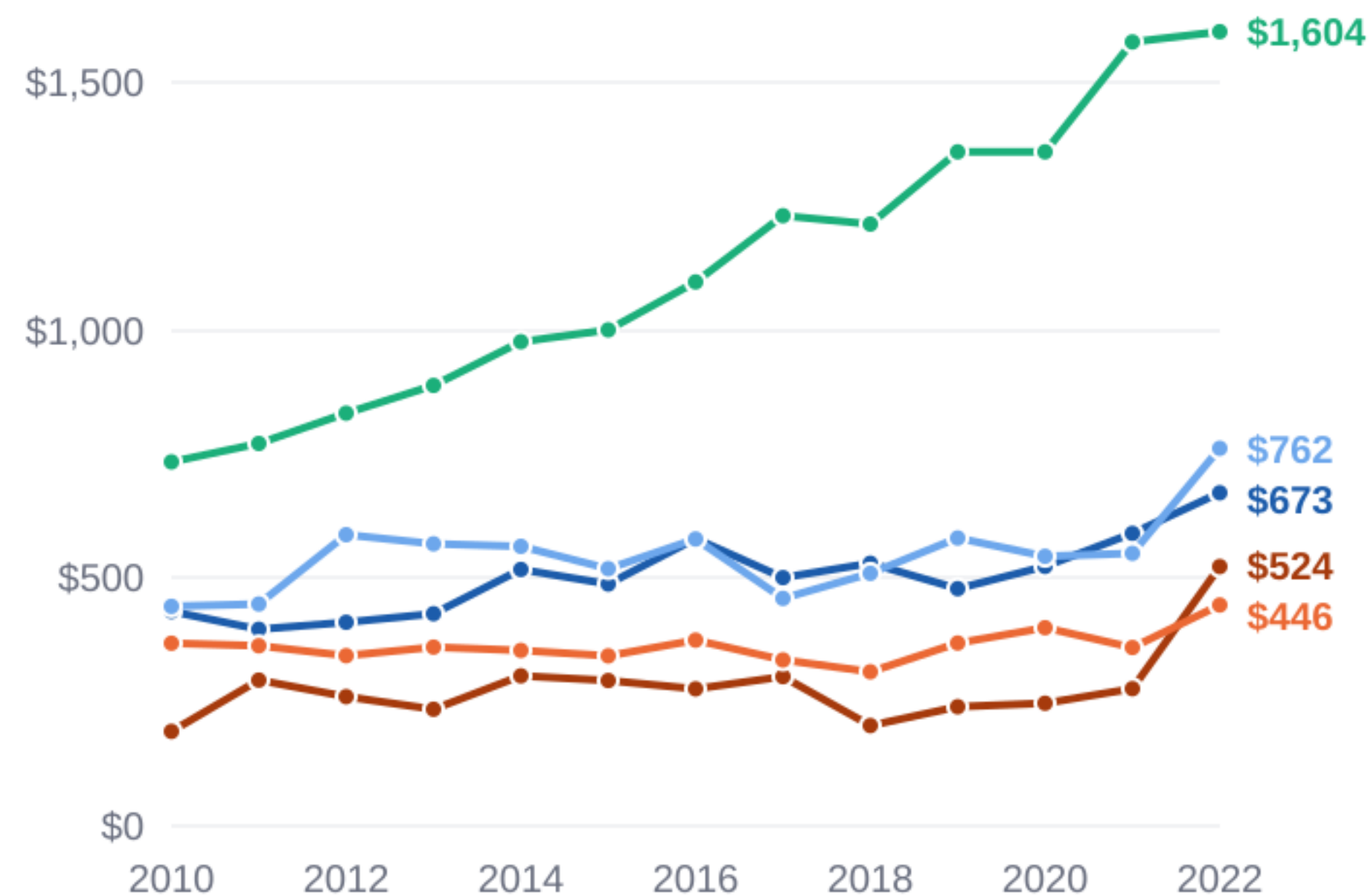
\$8.6B

Source: NYS Institutional Cost Report 2022, audited, Exhibit 11 net expenses by cost center.

Net revenue per inpatient discharge



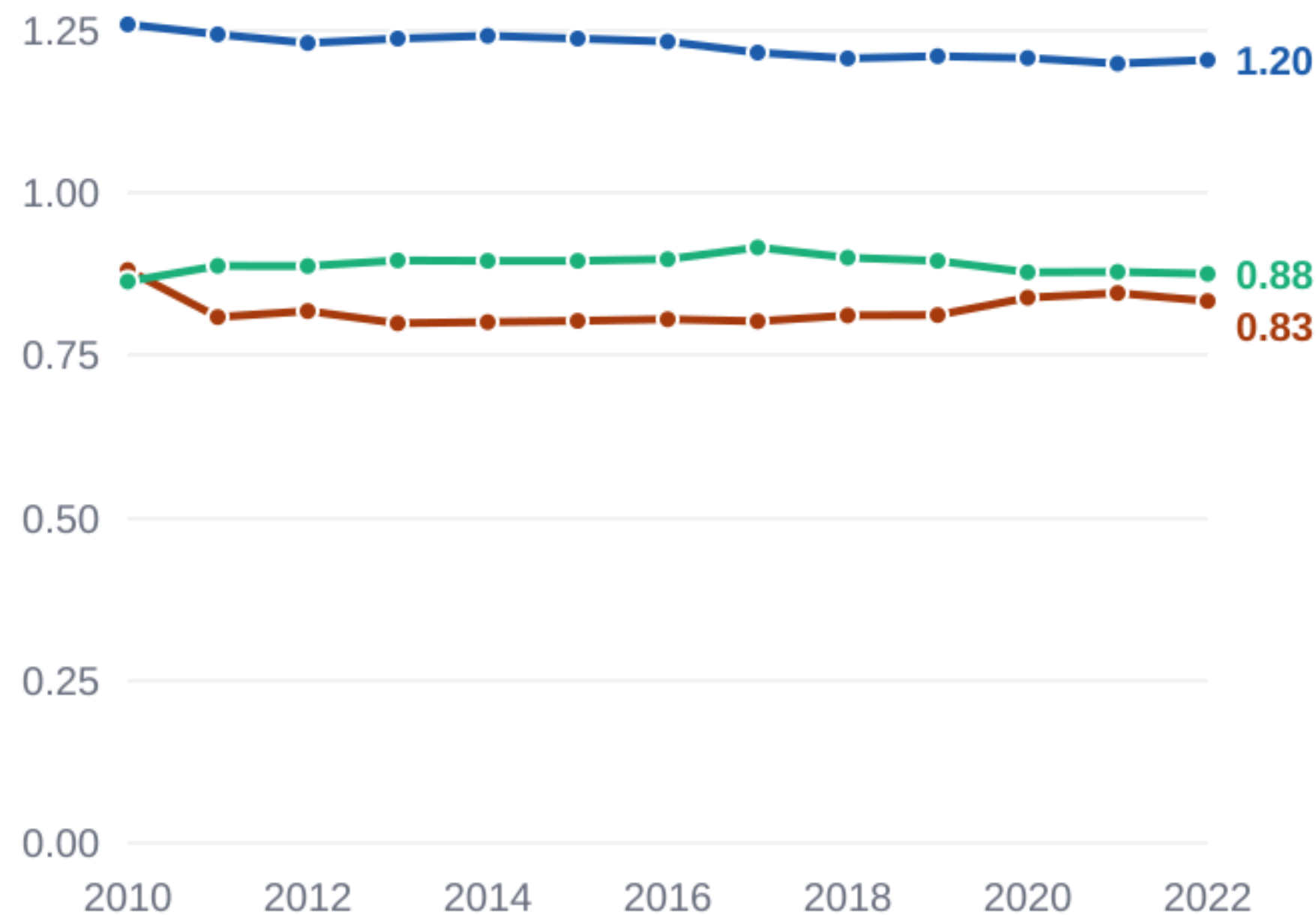
Net revenue per emergency visit



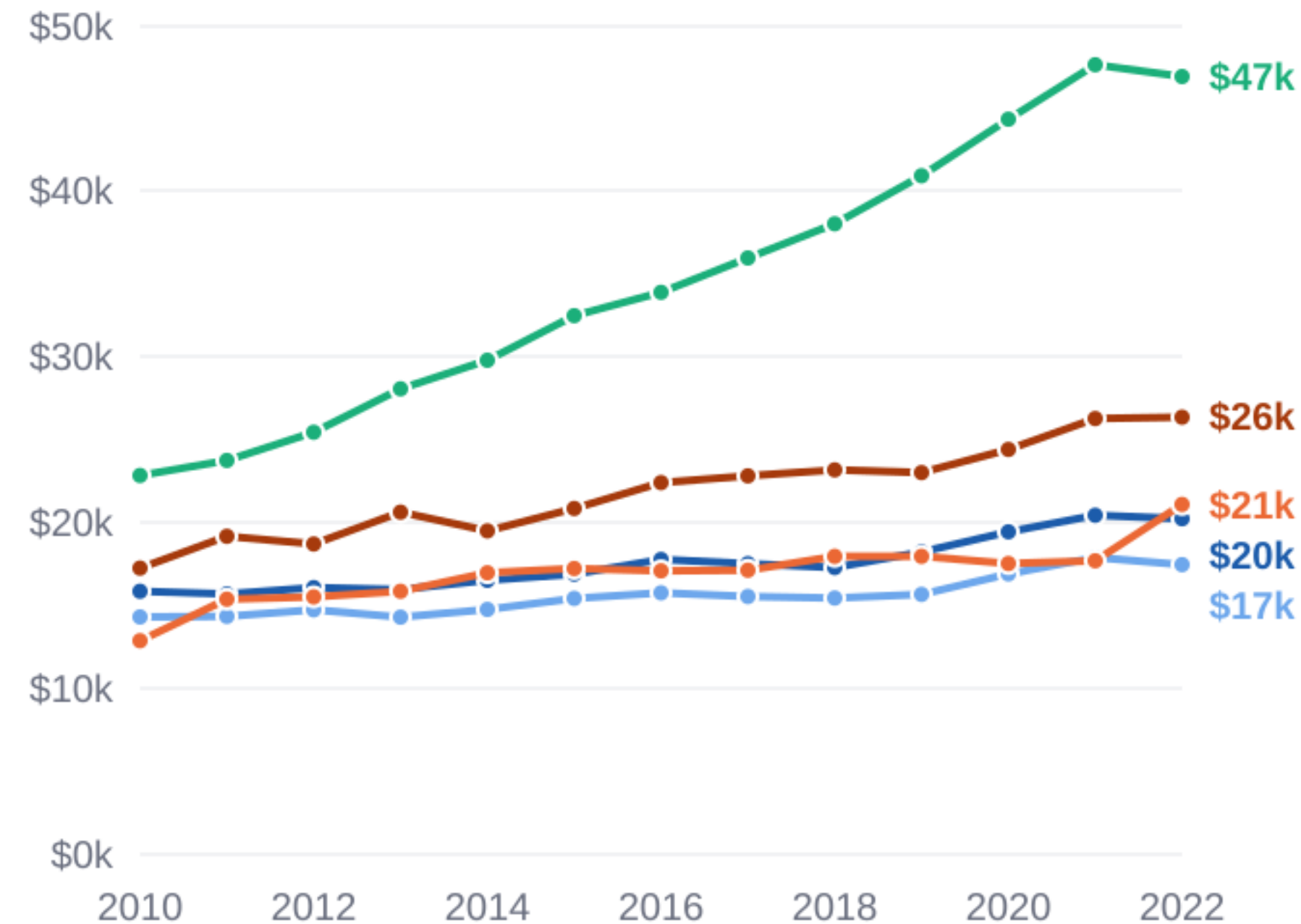
- Medicare (traditional FFS)
- Medicare Advantage (private)
- Medicaid managed care (private)
- Private insurance
- Medicaid (state FFS)

Source: NYS Institutional Cost Report 2010-2022, audited. Statewide, 2022 dollars (CPI-U). Not case-mix adjusted.

Case-mix index by payor (SPARCS)



Net revenue per case-mix adjusted discharge



Medicare (traditional FFS) Medicare Advantage (private) Medicaid (state FFS)
 Medicaid managed care (private) Private insurance

Source: NYS Institutional Cost Report and SPARCS, 2010-2022. Statewide, 2022 dollars (CPI-U). Medicare Advantage shares the Medicare case-mix index.